



**AGENDA ORDINARY MEETING**

**Friday 9 September 2022  
commencing directly after the AGM at 10am**

**Hosted by Regional Council of Goyder**

**Paxton Function Centre  
1 Kingston St Burra SA 5417**

A handwritten signature in blue ink, appearing to read 'S. Millcock', is enclosed in a thin black rectangular border.

Simon Millcock  
**Chief Executive Officer**

## **VISION**

The Central Local Government Region of SA (Legatus Group) is recognised, respected and supported as a strong and successful region.

## **OUR VALUES**

The Legatus Group:

- Speaks with one voice on what matters most to our communities.
- Works together efficiently making the best use of available resources for delivery of services.
- Builds partnerships with those who can contribute to stronger and more sustainable communities.

## **OPENING OF MEETING**

The Legatus Group Chair will open the meeting.

## **ACKNOWLEDGEMENT OF COUNTRY**

The hosting Council will provide an acknowledgement of Country.

## **WELCOME BY HOST COUNCIL**

The hosting Council will provide a welcome (10 minute maximum)

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### ATTACHMENTS

- A. AUDIT AND RISK MANAGEMENT COMMITTEE MEETING MINUTES (PAGES 41-43)
- B. ROAD TRANSPORT AND INFRASTRUCTURE ADVISOR COMMITTEE MINUTES (PAGES 44-46)
- C. WASTE MANAGEMENT ADVISORY GROUP MINUTES (PAGES 47-48)
- D. LEGATUS MANAGEMENT REPORT FOR JULY 2022
- E. LEGATUS PROFIT & LOSS JOBS REPORT FOR JULY 2022
- F. 2022/2023 BUDGET REVIEW I
- G. LEGATUS GROUP RESPONSE TO SLRP
- H. UPDATE REPORT WELLBEING
- I. LETTER MINISTER FOR HEALTH
- J. LOCAL GOVT WORKFORCE REPORT
- K. LGA TOPICAL REPORT

## I. ADMINISTRATIVE MATTERS

Meeting attendance sheet to be distributed.

### I.1 Apologies

Members: Mayor Mark Wasley.

Others: MPs Fraser Ellis, Penny Pratt, Aston Hurn and Geoff Brock. Council CEOs Andrew Cameron, Sam Johnson OAM, Brian Carr, David Stevenson and Peter Ackland and Acting CEO Peter Ward.

### I.2 Leave of Absence

The Board is made up of the 15 principal members (Mayor) of each Constituent Council.

As such the individual who is the current principal member of the constituent council on any given date is a member of the board. The “principal member” includes any person acting in that office during a casual vacancy or any other absence of the principal member. The person so acting enjoys all the same rights and obligations of the principal member. As such if a Mayor is on leave, then the Deputy Mayor would become the Acting Mayor and as such the principal member.

Adelaide Plains Council advised that Mayor Mark Wasley is on leave and as such Deputy Mayor Marcus Strudwicke is the Principal Member for this meeting.

### I.3 Conflict of Interest

### I.4 Previous meeting minutes

Legatus Group Special Meeting held 18 August 2022.

**Recommendation: That the minutes of the Legatus Group Special Meeting held on 18 August 2022 be confirmed as a true and correct record.**

## DISCUSSION

The minutes of the Legatus Group Special Meeting held on 18 August 2022 were distributed to all Mayors and CEOs of the Constituent Councils and can be found at: <https://legatus.sa.gov.au/wp-content/uploads/2022/08/Unconfirmed-Minutes-18-August-2022.pdf>

These minutes included the board adopting the Minutes of the Ordinary Meeting held on 10 June 2022 and they can be found at: <https://legatus.sa.gov.au/wp-content/uploads/2022/08/Minutes-10-June-2022.pdf>

### I.5 Legatus Group Action List (July 2021 – August 2022)

Update on resolutions of the Legatus Group requiring action relating to meetings are provided for noting. Once an action has been noted as completed by the board, it is removed from the list.

**Recommendation: That the Legatus Group receives and notes the report**

Legatus Group Meetings – 3 September 2021

Item	Topic	Action	Status	Comment
11	Legatus Group Strategic Plan Review	Workshop draft – distributed	Ongoing	Refer agenda item 4.3

Legatus Group Ordinary Meeting – 10 December 2021

Item	Topic	Action	Status	Comment
4.4	Wellbeing – Alliance with Lifeline	Letter to Minister Health	Ongoing	Refer agenda item 4.6
4.8	Fair rating for Electricity Generators	Advocacy discussions held with Minister for Local Govt and LGA	Ongoing	Waiting on approach from LGA and MP Geoff Brock
4.9	Charter Review	Draft distributed	Completed	Refer agenda item

Legatus Group Ordinary Meeting – 11 March 2022

Item	Topic	Action	Status	Comment
4.1	Legatus Group Committee Extensions	Committees formed	Completed	
4.6	Regional Waste Management Authorities	Project Manager Paul Chapman to develop report	Ongoing	Committee agenda item
4.7	Closure of Legatus Group Office	DEW informed	Completed	Closed in June 2022
4.8	Joint CWMS Services Arrangements	Extension sought from LGA CWMS Managamnet Committee	Completed	Refer agenda item 4.7
4.11	New policies	Draft format	Ongoing	To be circulated with next agenda

Legatus Group Ordinary Meeting – 10 June 2022

Item	Topic	Action	Status	Comment
4.5	Bridges and Culverts Report	Publish on website and agenda item for the Road Traffic Infrastructure Advisory Group	Completed	Discussed with recommendations by RTIAC
4.6	2022 SLRP	Recommendations provided to LGTAP	Completed	Refer agenda item 4.4
4.10	SA Coastal Council Alliance	Membership fees	Completed	Paid
5.2	Childcare and Family Day Care	Support to the RDAs investigating options	Ongoing	Approach made to RDA YMN and Barunga West and Mt

				Remarkable Council waiting on response
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Legatus Group Special Meeting – 18 August 2022

Item	Topic	Action	Status	Comment
2.1	SAROC nominations	Submitted	Completed	LGA CEO advised and ballot being progressed

**1.6 Deferred/Adjourned Items**

Nil

**2 PRESENTATIONS / PETITIONS / DEPUTATIONS**

**2.1 PROFESSOR ROS CAMERON TORRENS UNIVERSITY TBC (REFERENCE ATTACHMENT J AND ITEM 4.5)**

**2.2 KELLY-ANNE SAFFIN CEO RDA YORKE MID NORTH**

**2.3 TONY FOX GENERAL MANAGER NORTHERN AND YORKE LANDSCAPE BOARD**

**2.4 LEA BACON ACTING EXECUTIVE DIRECTOR PUBLIC AFFAIRS LOCAL GOVERNMENT ASSOCIATION (REFERENCE ATTACHMENT K)**

### **3 REPORTS FOR INFORMATION**

**Date of Meeting:** 9 September 2022

**Author:** Legatus Group CEO Simon Millcock

**Recommendation:** That the Legatus Group receives and notes the committee minutes.

The Legatus Group Chair is to invite any questions / comments on the following reports.

#### **3.1 Committee minutes / communique**

Section 6.5, 7.10 and 7.11 of the Legatus Group Charter provides for the establishment of committees. The Legatus Group currently has 5 committees whose terms or reference are provided in the Charter or in the case of the advisory committees are set by the Legatus Group.

The Chairs of the following Committees have provided the minutes / communique of their meeting for the information of the Legatus Group.

1. Audit & Risk Management Committee 25 August 2022
2. Road Transport and Infrastructure Advisor Committee 28 July 2022
3. Waste Management Advisory Committee 26 August 2022

Attachments:

“A” Audit and Risk Management Committee Meeting minutes (pages 41-43)

“B” Road Transport and Infrastructure Advisor Committee minutes (pages 44-46)

“C” Waste Management Advisory Committee (pages 47-48)

## 4. REPORTS FOR DECISIONS

**Report Title:** Business Plan Update  
**Item No:** 4.1  
**Date of Meeting:** 9 September 2022  
**Author:** Legatus Group CEO Simon Millcock  
**Attachments:**

### 1. EXECUTIVE SUMMARY

This report provides a brief update to the Legatus Group of its 2022/2023 Business Plan.

### 2. RECOMMENDATION

**That the Legatus Group notes the business plan and projects update.**

### 3. RELEVANT CORE STRATEGIES/POLICIES

Item 4.6.3 Legatus Group Charter – Function of the CEO. To provide information to assist the Board to assess the Legatus Group’s performance against its Strategic and Business Plans.

### 4. BACKGROUND

The Legatus Group 2022/2023 Business Plan was approved by the Constituent Councils and adopted by the Legatus Group at their 10 June 2022 meeting.

The Legatus Group CEO is available to meet with any member council to discuss and he has distributed a newsletter in June and August 2022 which have provided updates.

The LGA Research and Development Grants have recently closed and the following projects have been submitted which the Legatus Group will either deliver or support.

- Carbon Offsetting for Local Government (Legatus Group / City of Adelaide / Light / Adelaide Hills)
- Climate Resilient Asset Capacity Augmentation for Community Wastewater Management with Constructed Floating Wetland Systems (Uni SA)
- Caravan / RV Dump Point Project (Flinders Uni)
- LG Career Pathways & Workforce Toolkit for Regional SA Councils (Torrens Uni)
- Adaptable Housing (University of Adelaide, Regional LGAs, KPPM Strategy and Murray Mallee Aged Care Group)

Plus, an external grant by UniSA for a Prosperous Regions Conference has been supported.

### 5. DISCUSSION

The project updates are provided as a snapshot with colour coding used for each project **Green – on track** **Yellow – some delay** **Red – potential concern**. Members may wish to seek clarification during the meeting.



<b>1. Water / Climate Change / Drought</b>	
<b>Project</b>	<b>Status</b>
Drought	Regional Drought Resilience Planning Project – The plan has been forwarded to PIRSA for submission to the Commonwealth where it will be assessed by CSIRO as the Commonwealth’s independent Assessor with feedback anticipated by end of September 2022.
Climate Change Sector Agreement	Admin now being managed by Landscape Board.
Smart Irrigation System	On track – EOI to be distributed to member councils for their consideration in 22/23
Storm Water Harvesting	On track - EOI to be distributed to member councils for their consideration in 22/23
<b>2. Community Capacity</b>	
Brighter Futures / Community Development	<ul style="list-style-type: none"> <li>7 Podcasts for the Southern Flinders have been released through the community development Brighter Futures program delivered by Kristine Peter and the team at Storytowns Audio Tours who joined forces with locals to write and record this self-driving audio guide. – EOI being distributed to member councils for their consideration in 22/23/</li> <li>The Regional Community Development Forum was held in Burra on 22 July 2022</li> <li>Support has been provided for a community leadership program for the Yorke &amp; Mid-North being managed by the Leaders Institute of SA and currently in its co-design phase.</li> </ul>
Volunteering	Ongoing – current discussions with Volunteering NT & SA with funding for a training program. Details to be confirmed after 5 Sept meeting but will use ipads provided.
Disability Inclusion Yorke Peninsula (YP) Tourism	<ul style="list-style-type: none"> <li>An offer to assist Yorke Peninsula Tourism with progressing opportunities has been provided and waiting on the new Tourism Manager.</li> <li>Legatus Group partnered with the Disability, Ageing &amp; Lifestyle Expo and coordinated the Accessible Tourism Forum 7-8 July in Kadina.</li> <li>Working groups formed for the Opening the Door to Nature trial for the all terrain wheelchairs in the Barossa Valley, Clare Valley, Yorke Peninsula and Southern Flinders.</li> </ul>
Reconciliation	<ul style="list-style-type: none"> <li>Coordinated the Native Foods Cultural Awareness Forum 5 August 2022 Quorn and collaborated with the Flinders Ranges Quandong Festival.</li> <li>Waiting on responses to the Building Better Regions Fund Grant Application for a Cultural Awareness project that will focus on native plants / seeds for a bread making story telling project.</li> </ul>
Attraction and retention Workforce	Refer agenda item 4.8
Wellbeing	<ul style="list-style-type: none"> <li>Joint letter sent to the Minister for Health by Legatus Group, Lifeline Country to Coast and MPs Geoff Brock, Penny Pratt and Fraser Ellis seeking funding for retaining the Clare Community Connect Centre and expanding into Port Pirie / Southern Flinders and Yorke Peninsula. Refer agenda item 4.6</li> <li>Meeting held with Nadia Clancy the Premiers Advocate for Suicide Prevention and Lifeline to discuss support required in the region.</li> <li>Support for a Rural Generalist Mentoring Program has been progressed.</li> </ul>
<b>3. Regional Capacity</b>	
Regional Conference / forums	<ul style="list-style-type: none"> <li>Accessible Tourism Forum – 7-8 July Kadina</li> <li>Community Development Forum – 22 July Burra</li> <li>Cultural Awareness Forum – 5 August Quorn</li> </ul> <p>Planning commenced for following events in 2023:</p> <ul style="list-style-type: none"> <li>SA CWMS Conference</li> <li>Legatus Roads Forum</li> <li>Yorke Mid North Regional Forum</li> <li>Urban Sustainability Forum</li> <li>Legatus Group Waste Forum</li> </ul>

SLRP and Regional Roads Plan	<p>Refer to committee minutes for updates.</p> <ul style="list-style-type: none"> <li>HDS have been contracted to undertake Services for updating the Legatus Group 2030 Regional Road Plan</li> <li>The Bridges and Culverts Report should be integrated with the Legatus Group 2030 Regional Transport Plan with the need to list priority rankings and for support for both advocacy and grant funding. With HDS being contacted re the associated costs for integrating the Bridges and Culverts Report with the Legatus Group 2030 Regional Transport Plan.</li> </ul>
IT data gathering and digital research project	<ul style="list-style-type: none"> <li>The 2021 Customer Request project has been completed and nominated for a LGITSA award</li> <li>2022 project being developed with support from FOUR and UniSA is Climate Resilience through data driven awareness and connectivity for Regional SA Communities</li> </ul>
Rating Equity	<p>Informal discussions have continued with Hon Geoff Brock MP in his role as Local Member for Schubert.</p>
<b>4. CWMS / Waste</b>	
Legatus Group Waste Management Action Plan	<p>Refer to committee's minutes for updates.</p> <ul style="list-style-type: none"> <li>A webinar is being held with KESAB titled Your Partners in Community Engagement and Education.</li> <li>Waiting on confirmation of the grant funding applied for by District Council of Peterborough re compost trial.</li> </ul>
CWMS	<p>Refer agenda item 4.7</p>

## 6. ANALYSIS OF OPTIONS

**Option 1: That the Legatus Group notes the business plan and projects update.**

**Option 2:** Not addressed.

## 7. RECOMMENDED OPTION

Option 1 is the recommended option.

## 8. POLICY IMPLICATIONS

### 8.1 Financial/Budget

These are all within budget.

### 8.2 Staffing/Work Plans

This activity is accommodated within existing workplans and resources noting that the Administration Officer and Project Manager are providing assistance.

### 8.3 Environmental / Social / Economic

Nil impacts.

### 8.4 Stakeholder Engagement

These projects are managed through Advisory Committees and Reference Groups.

## 9. REPORT CONSULTATION

Attendance and discussions are offered to all Constituent Councils for the business plan and input along with these updates are provided at each Legatus Group and Regional Management Group Meeting and in the bi-monthly CEO newsletters.

**Report Title:** Financial Report  
**Item No:** 4.2  
**Date of Meeting:** 9 September 2022  
**Author:** Legatus Group CEO Simon Millcock  
**Attachments:** “D” Legatus Management Report for July 2022  
“E” Legatus Profit & Loss Jobs Report for July 2022  
“F” 2022/2023 Budget Review I

## **1. EXECUTIVE SUMMARY**

This report seeks a decision of the Legatus Group in relation to the 2022/2023 Legatus Group Budget and CEOs Credit Card purchases.

## **2. RECOMMENDATION**

That the Legatus Group:

- 1. Receives the report and that pursuant to Section 123(13) of the Local Government Act 1999 and Section 7 of the Local Government (Financial management) Regulations 2011 the Legatus Group notes the contents of the Statutory Finance Reports for the period ending 31 July 2022.**
- 2. Receives and adopts the revised 2022/2023 Budget Review I and notes that there is no need to submit the revised budget to member councils for their approval.**
- 3. Notes the CEOs credit card expenditure report for 1 July 2022 till 31 August 2022.**

## **3. RELEVANT CORE STRATEGIES/POLICIES**

Section 5 Legatus Group Charter includes.

5.1.5 Reports summarising the financial position and performance of the Legatus Group against the Budget must be prepared and presented to the Board at each ordinary meeting of the Board and copies provided to the Constituent Councils.

5.1.6 The Legatus Group must reconsider its Budget in accordance with the Act and in a manner consistent with the Act and may amend its Budget for a Financial Year at any time before the year ends.

5.1.7 The Legatus Group must submit to each Constituent Council for approval, any proposed amendment to the Budget that provides for an additional financial contribution by the Constituent Councils.

## **4. BACKGROUND**

Refer item 3.1 of this agenda Legatus Group Audit and Risk Management Committee.

The Legatus Group adopted the 2022/2023 budget at the 10 June 2022 meeting after consultation with constituent councils.

The Legatus Group CEO has a Credit Card for work expenses and following a previous motion by the Legatus Group is required to provide a report to each meeting of the expenditure on that card.

## 5. DISCUSSION

The Legatus Group Finance Officer prepared the following financial reports:

1. Management Report April 2022
2. Profit and Loss Report April 2022
3. 2022/2023 Budget Review I

These reports were presented and discussed by the Legatus Group Audit and Risk Management Committee on 25 August 2022 item 3.1 of this agenda refers to their minutes.

The Legatus Group CEO and Finance Officer undertook a 2022/2023 budget review with the variance report comparison including actual to original budget. This has resulted in a revised increased deficit of \$7,200. The original budget was adopted by the Board at their 10 June 2022 meeting where they also approved:

1. The Legatus Group pays the SA Coastal Council Alliance membership fees of \$11,300 and makes an appropriate variation to its 2022/23 budget.
2. 3% pay rise to the Legatus Group CEO.

Since the budget was adopted the Legatus Group have been approved funding of \$28,000 from the LGA for the continuation of the CWMS Joint Arrangements which has resulted in the continued employment of Project Manager Paul Chapman.

There is a carry over \$7,500 from the Volunteering SA NT grant which was received in June 2022.

The budget allowed for the purchase of a new Motor Vehicle and following the receipt of required quotes and in compliance with the Legatus Group Policy and Delegated authorities the Chair and Deputy Chairs authorised the purchase of a Toyota Hybrid Sedan with the associated costs updated in the revised budget. Noting that this may be 12 -18 months before the vehicle is available.

The Legatus Group CEO provided a report with acquittal to the LGA on the 2021/2022 Regional Capacity Building Allocation and submitted the request for 2022/2023 funding. Advice has been received on 30 August 2022 of the approval for the \$40,000 from the LGA for the Regional Capacity Building Allocations for 2022/2023 which were included in the budget.

The revised budget does not seek to have any additional financial contribution from Constituent Councils.

The Legatus Group CEO credit card expenditure 1 July 2022 till 31 August 2022 was:

Date	Item	Amount
July		
2	Post Office Clare – refund	(132.00)
2	Facebook – adverts for forums	168.17
2	International transaction fee	5.05
3	Adobe – monthly subscription	49.98

5	OTR – Fuel	88.98
5	Xero – monthly subscription	70.00
8	Secure parking	26.65
8	Liberty – Fuel	91.52
8	Frescho Bar – meal	4.98
9	Woolworths – tea / coffee / water for forum	77.05
10	Wallaroo Marina – meal x 2	58.00
14	OTR - Fuel	63.12
15	OTR – Fuel	41.77
23	Oppys - tea / coffee / water for forum	46.55
27	LH Perry – Fuel	81.23
30	Card fee	4.00
31	KS & CA Hunt – Fuel	51.32
August		
3	KS & CA Hunt – Fuel	24.02
4	Quorn Auto – Fuel	36.37
5	Xero – monthly subscription	70.00
19	KS & CA Hunt – Fuel	56.09
22	KS & CA Hunt – Fuel	36.07
27	Mobil Kapunda - Fuel	57.03
30	Card fee	4.00

## 6. ANALYSIS OF OPTION

The recommendation will allow for the progress of the current business plan and acknowledges that whilst there is a decrease in income the decrease in expenditure is higher and as such will result in a better financial position by 30 June 2022.

## 7. RECOMMENDED OPTION

As outlined.

## 8. POLICY IMPLICATIONS

**8.1 Financial/Budget Nil**

**8.2 Risk Assessment**

<b>Primary Risk Type</b>	Financial		
<b>Inherent Risk</b>	<b>Likelihood</b>	<b>Consequence</b>	<b>Rating</b>
	Low	Low	Low
<b>Controls</b>	Financial reports to Audit and Risk Management Group and Board and Quarterly review of annual budget  Regular updating and monitoring of financial sustainability		
<b>Residual Risk</b>	Low	Low	Low

### **8.3 Staffing/Work Plans**

This activity can be accommodated within existing workplans and resources.

### **8.4 Environmental / Social / Economic**

N/A

### **8.5 Stakeholder Engagement**

Audit and Risk Management Committee

## **9. REPORT CONSULTATION**

Audit and Risk Management Committee and Chair and Deputy Chairs

**Report Title:** STRATEGIC PLAN  
**Item No:** 4.3  
**Date of Meeting:** 9 September 2022  
**Author:** Simon Millcock Legatus Group CEO  
**Attachment:** Nil

## **1. EXECUTIVE SUMMARY**

The Draft Strategic Plan 2022-2032 was approved for distribution to member councils for their approval. Due to (1) the Legatus Group Charter requiring all councils to approve which has not occurred and (2) the Legatus Group Charter variation now only requiring a 4 year strategic plan this report seeks the direction on the next steps.

## **2. RECOMMENDATION**

- 1. That the Legatus Group notes the report and specifically that:**
  - a. the Legatus Group is unable to adopt the Legatus Group Strategic Plan as not all councils have approved;**
  - b. the Legatus Group have recognised the need to give due consideration to the long-term sustainability by continuing its practice of using reserve funds; and**
  - c. the revised Charter requires the Legatus Group to prepare and implement a 4 year Strategic Management Plan and removes the need to prepare and submit to the Constituent Councils for their approval a Long Term Financial Plan covering a period of at least ten years.**
- 2. The Legatus Group requests the Legatus Group CEO develop a report with input from the Legatus Group Audit and Risk Management Committee on options associated with the financial viability of the Legatus Group and that a workshop is held following the November 2022 Local Government Elections before providing recommendations to member councils for further consideration.**
- 3. That the Legatus Group notes the request from the District Council of Mount Remarkable for a quarterly report to their Council and advises that the current level of reporting to Constituent Councils is sufficient although they may wish to have this matter raised as part of a review of the charter.**

## **3. RELEVANT CORE STRATEGIES/POLICIES**

The Legatus Group Charter item 6 outlines:

### **6.1 Strategic Plan**

**6.1.1** The Legatus Group shall prepare and implement a 4 year Strategic Management Plan and a 2 year Action Plan.

**6.1.2** The Strategic Management Plan will:

- (a) identify the Legatus Group objectives over the period;**
- (b) identify the principal activities that the Legatus Group intends to undertake to achieve its objectives;**
- (c) state the measures that are to be used to monitor and assess the performance of the Legatus Group over the period;**
- (d) identify the broad means by which its activities are to be carried out;**

- (e) address issues associated with arranging its affairs; and
- (f) make provision for the review of the Legatus Group charter and activities every 2 years.

6.1.3 Submit the Strategic Plan to the Constituent Councils for their approval.

6.1.4 The Legatus Group may amend its Strategic Management Plan at any Board meeting for consideration by the Constituent Councils but must review the Strategic Management Plan at least once during its term.

#### **4. BACKGROUND**

The Legatus Group's current Strategic Plan 2018-2028 has been reviewed via surveys and workshops during 2021 and 2022. This resulted in a draft Strategic Plan 2022-2032 being received by the Legatus Group at their 10 June 2022. They noted the Legatus Group CEOs report and minutes of the Legatus Group Audit and Risk Management Committee on the draft Strategic Plan and Long Term Financial Plan which included:

- That the Legatus Group CEO distributes the Draft Legatus Group Strategic Plan for the period 2022 – 2032 and its associated Long-Term Financial Plan and 3 year Action Plan to Constituent Councils for their endorsement.
- That the Legatus Group gives due consideration to the long-term sustainability of the Legatus Group by continuing its practice of using reserve funds.

#### **5. DISCUSSION**

The draft Strategic Plan 2022-2032 was distributed and the following responses have been received:



Barossa

Council has been presented with documentation that indicates Legatus by any measure is not financially sustainable. Council, and in Councils opinion no Council or the Board, can exercise an ethically or fiscally responsible decision that puts the organisation in this position. Therefore, whilst Council is supportive of the thrust of the Strategic Plan The Barossa Council simply cannot support a plan which results in the organisation running out of funds, especially as we are a guarantor (1 of 15) to the debts and deficits of Legatus. Legatus will run out of funds within the period of the financial plan in the year 2025/2026 as presented. Legatus is forecasting operating deficits for the 10 years of the plan totalling over \$1.7M with an average revenue base per annum of \$263,345.

Therefore, Council cannot support the plans and has resolved as follows.

*That Council having approved the 2022/2023 Annual Budget and Business Plan for Legatus to allow continuation of services given sufficient cash reserves recommend that Legatus defer adoption of the Strategic Plan and Long-Term Financial Plans presented in Attachments 1 & 2 until the sustainability of Legatus is addressed by;*

1. A reduction in services.
2. Sourcing ongoing third-party revenues.
3. Engage with Council about impact on contributions that Council would need to make to support the proposed strategic settings and the guarantee provided by constituent Councils under the Local Government Act 1999.

An analysis of the information provided by the Board indicates that with no other intervention the funding required to support the current direction of the strategic plan will require at least an increase in contributions over the forward estimates of 53.6% per annum and rising, if we were to equate that to a Council setting that is clearly an unsustainable policy position. It is even debatable if this increase truly addresses the long term operating deficit. The following analysis is drawn to your attention from the information provided.

Indicator	Year											Total
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
<b>Existing Settings</b>												
Operating Result: - Deficit / Surplus	-210,850	-128,100	-136,800	-141,700	-146,300	-151,000	-156,200	-161,400	-167,000	-172,800	-178,600	-1,750,750
Total Rev	233,550	223,700	225,300	229,400	234,100	238,900	243,700	248,600	253,600	258,700	263,900	2,653,450
Op Result %	-90.3%	-57.3%	-60.7%	-61.8%	-62.5%	-63.2%	-64.1%	-64.9%	-65.9%	-66.8%	-67.7%	-66.0%
Council Contributions - Base	173,850	177,300	180,800	184,400	188,100	191,900	195,700	199,600	203,600	207,700	211,900	2,114,850
Increase / Reductions Needed %	121.3%	72.3%	75.7%	76.8%	77.8%	78.7%	79.8%	80.9%	82.0%	83.2%	84.3%	82.8%
<b>Proposals</b>												
Per Council - Now	11,590	11,820	12,053	12,293	12,540	12,793	13,047	13,307	13,573	13,847	14,127	140,990
Per Council - Additional	0	0	0	0	9,753	10,067	10,413	10,760	11,133	11,520	11,907	75,553
Per Council - Revised	11,590	11,820	12,053	12,293	22,293	22,860	23,460	24,067	24,707	25,367	26,033	216,543
Cash Position Without Change: - Shortage / Surplus	490,150	370,150	218,450	84,950	-52,950	-216,250	-363,550	-515,850	-694,450	-857,550	-1,026,150	-1,026,150
Cash Position With Change: - Shortage / Surplus	490,150	370,150	218,450	84,950	93,350	81,050	89,950	99,050	87,450	97,150	107,150	107,150
Operating Result Without Change: - Deficit / Surplus	-210,850	-128,100	-136,800	-141,700	-146,300	-151,000	-156,200	-161,400	-167,000	-172,800	-178,600	-1,750,750
Operating Result With Change: - Deficit / Surplus	-210,850	-128,100	-136,800	-141,700	0	0	0	0	0	0	0	-617,450

A decision to endorse the plans as proposed is sought to be deferred until the sustainability and value proposition in the Legatus investment implicitly outlined in the documents are determined by Constituent Councils and that there is unanimous support to increase contributions, reduce services and or source other revenues to ensure a sustainable position. It is Councils opinion to do otherwise would be contrary to sound administrative law decision making and clauses 3.3.1.7 and 3.4.3 of the Charter along with the risks associated with adverse comment by the Audit Committee and independent auditors and potentially oversight bodies.

If there is any further information sought, please do not hesitate to contact myself of Mayor Lange.

Thank you for writing to Council in these matters we look forward to updates on the two matters requiring further consideration outlined above.

Barunga West	<p>Just a quick note to advise that the Barunga West Council resolved to endorse the 2022-32 Draft Strategic Plan at its ordinary meeting last night. While it chose to endorse the strategic plan, my Council did not endorse the associated Long-Term-Financial-Plan due to the short and long term operating deficits it presents.</p> <p>The deficits and drawing down on reserves are really quite concerning.</p> <p>I understand you have had similar feedback from other councils regarding the LTFP.</p> <p>We are more than happy to meet over zoom and discuss our detailed concerns.</p>
Clare and Gilbert Valleys	That as per the revised Charter Council approves the Strategic Plan and LTFP 2022-2032 as recommended by the Legatus Group Board.
Copper Coast	I wish to advise that at the Council meeting held on 6 July 2022 the Copper Coast Council endorsed the draft Strategic Plan 2022 – 2032.
Flinders Ranges	Endorses the Legatus Group Strategic Plan and Long-Term Financial Plan and the comments from Barossa regarding the LTFP and continuing deficits with a negative cash balance are noted but it is understood that this was addressed by the Legatus Audit and Risk Committee for rectification next year.
Light Regional	<p>Support the proposed outcomes, strategies and 3-year actions contained within the Legatus Group Strategic Plan for the period 2022 to 2032.</p> <p>Support the proposed draft Legatus Group Long Term Financial Plan for the period 2022 2032, subject to a review of the Group’s financial sustainability for the period being undertaken.</p>
Mt Remarkable	<p>I can confirm that the 21 June meeting of Council has resolved to adopt the Legatus Group Long Term Financial Plan and Strategic Plan as presented.</p> <p>In addition to this, Council did resolve;</p> <p><i>That Council be provided with a quarterly report from the Legatus Group against the Strategic Plan and actions to date for each strategic priority.</i></p> <p>The above is consistent with a practise of Council, whereby an updated corporate work plan that lists each strategic priority and current actions is provided as part of our quarterly Leadership Team reports to Council. Happy to share the template.</p> <p>This may be something other Council’s wish to consider.</p>
Northern Areas	<p>That Council endorse the Legatus Group Draft Strategic Plan for the period 2022-2032</p> <p>That Northern Areas Council has serious concerns of the long term viability of the Legatus Group based on the Long Term Financial Plan.</p>
Peterborough	<p>Endorses the Draft Strategic Plan 2022-2032- and 3-Year Action Plan for adoption with consideration of the following inclusion under 3. Manage a Robust &amp; Financially Sustainable Organisation under Outcome 2 Financial: Develop and maintain a financial strategy that achieves long term financial sustainability with a targeted annual operating surplus</p> <p>Endorses the Draft LTFMP 2022-2032 for adoption noting the projected ongoing operating deficit and reduction in net assets held</p> <p>Formerly request the Board to ensure a comprehensive review of the LTFMP is undertaken prior to the drafting of the 2023-2024 Annual Business Plan and Budget, which provides a financial strategy that satisfies the key financial strategy of ensuring the operations of Legatus are robust and financially sustainable.</p>
Port Pirie	<p>I advise that Council considered the Legatus Strategic Plan 2022 – 2032 and associated Long Term Financial Plan at its meeting held 22 June 2022</p> <p>I am pleased to advise that Council raises no issue with the revised Legatus Strategic Plan 2022 – 2032, however did note that the Legatus Board has identified the continuing use of reserve funds for operational expenses is unsustainable over the long term.</p> <p>Whilst acknowledging that the long term reliance on reserve funds is unsustainable, Council also resolved that it expects and looks forward to being provided with a revised financial model in the near future that shows a sustainable future.</p>
Yorke Peninsula	Council considered and endorsed the draft Legatus Group Strategic Plan 2022-2032 and Long Term Financial Plan 2022-2032 at its meeting held on 13 July 2022
Adelaide Plains	<ol style="list-style-type: none"> <li>1. Supports the proposed outcomes, strategies and 3-year actions contained within the Legatus Group Draft Strategic Plan for 2022-2032 and thereby endorses the Strategic Plan; and</li> <li>2. Endorses the proposed draft Legatus Group Long Term Financial Plan for 2022-2032, subject to a review of the Group’s financial</li> </ol>

	sustainability for the period being undertaken.
Goyder	That Council endorses the DRAFT Legatus Group Strategic Plan 2022 – 2032 and the Legatus Group Long-Term Financial Plan 2022 – 2032.
Orroroo Carrieton	Council endorsed the draft Legatus Group Strategic Plan 2022 to 2032 and Long Term Financial Plan
Wakefield	Council endorsed the draft Legatus Group Strategic Plan 2022 to 2032.

The Legatus Group Audit and Risk Management Committee considered this matter at their 25 August 2022 meeting where they note the Legatus Group CEO report and that:

- a) The Legatus Group distributed the Strategic Plan and the Long Term Financial Plan in accordance with the Charter.
- b) That the Legatus Group is unable to adopt the Legatus Group Strategic Plan as not all councils have approved.
- c) The Legatus Group have recognised the need to give due consideration to the long-term sustainability by continuing its practice of using reserve funds.
- d) The revised Charter will require the Legatus Group to prepare and implement a 4 year Strategic Management Plan and removes the need to prepare and submit to the Constituent Councils for their approval a Long Term Financial Plan covering a period of at least ten years.

They also recommended that the Legatus Group requests the Legatus Group CEO to develop a report with input from the Audit Committee on options associated with the financial viability of the Legatus Group and that they subsequently undertake a workshop following the November 2022 Local Government Elections before providing recommendations to member councils for further consideration.

The Legatus Group CEO did attempt to meet with Barunga West Council in August which wasn't able to occur.

The Legatus Group Charter no longer requires the Legatus Group have a 10 year strategic plan and associated long term financial plan.

With regards the request by the District Council of Mount Remarkable:

1. The Legatus Group agenda for all ordinary meetings contains reports against the business plan and projects which are referenced to the core strategies or policies undertaken plus the minutes of all advisory groups which are all distributed to constituent councils.
2. The minutes of all Legatus Group meeting with the outcome of the recommendations against the report are provided to all constituent councils.
3. The charter requires the annual business plan be distributed to all constituent councils for their approval and that the annual report is also provided to all member councils.
4. All Legatus Group Advisory Committee agendas are published on the Legatus Group website and they contain relevant reports associated with the strategies and business plan.
5. The Legatus Group CEO provides a bi-monthly newsletter to all constituent councils.
6. The Legatus Group CEO offers to meet twice a year with each council and these can allow for individual council requests, questions and information to be provided.
7. All this information is provided on the Legatus Group Website.

It is noted that points 5 and 6 are not contained in the Charter or a requirement of the act. With regards point 6 if taken up by all councils it requires approx. 100 hours of the Legatus Group CEOs time in travel and attending the meetings per year.

By allowing the request it will increase the CEO’s workload and opens up the opportunity for other councils to request further types of reporting which will further increase the workload of the Legatus Group CEO.

## 6. ANALYSIS OF OPTIONS

The Legatus Group is unable to adopt the new strategic plan due to:

- not all councils have approved
- the charter now requires a 4 year strategic plan

Due to the upcoming Local Government elections, there is likely to be new members of the board and new elected members to Constituent Councils so by waiting until after November and the development of a report on the financial sustainability these matters can be assessed by those who will need to implement.

Item 3 notes the increased workload and possible ramifications for further levels of reporting by individual member councils.

## 7. RECOMMENDED OPTION

Option 1 as listed above.

## 8. POLICY IMPLICATIONS

**8.1 Financial/Budget** Nil

**8.2 Risk Assessment**

<b>Primary Risk Type</b>	Legal / Regulatory / Policy		
<b>Inherent Risk</b>	<b>Likelihood</b>	<b>Consequence</b>	<b>Rating</b>
	Low	High	Moderate
<b>Controls</b>	Reports to Board and member councils		
<b>Residual Risk</b>	Low	Low	Low

**8.3 Staffing/Work Plans** Within the work plan and responsibility of the CEO

**8.4 Environmental / Social / Economic** Nil

**8.5 Stakeholder Engagement** All member councils

## 9. REPORT CONSULTATION

The Audit and Risk Management Committee and Chair and Deputy Chairs.

**Report Title:** Special Local Roads Program Funding  
**Item No:** 4.4  
**Date of Meeting:** 9 September 2022  
**Author:** Simon Millcock Legatus Group CEO  
**Attachment:** 'G' Legatus Group Response to SLRP questions

## **1. EXECUTIVE SUMMARY**

This report seeks a decision by the Legatus Group to undertaken dialogue with constituent councils and the Local Government Transport Advisory Panel (LGTAP) regarding the Special Local Roads Program (SLRP) funding. This follows the decision by a constituent council to not follow the Legatus Group assessment process outlined in its Roads Plan.

## **2. RECOMMENDATION**

- 1) That the Legatus Group receives the report and authorises the Legatus Group CEO to write to the Local Government Transport Advisory Panel and Legatus Group member councils advising that there should be no alternative process used within the Legatus Group region other than the agreed methodology outlined in the Legatus Group 2030 Regional Transport Plan for assessing applications for the Special Local Roads Program.**
- 2) That an invitation is sent to the Local Government Transport Advisory Panel to present to the Legatus Group Councils the 2023 process for SLRP.**
- 3) That the Legatus Group seeks advise from the Yorke Peninsula Council re any advocacy it may require with regards decisions by Local Government Transport Advisory Panel on the outcome of the North Coast Road Special Local Roads Program application.**
- 4) That the Legatus Group and the Road Transport Infrastructure Advisory Committee take into consideration the matters raised by the Local Government Transport Advisory Panel in their response to the assessment processes used by the Legatus Group with regards Special Local Roads Program applications.**

## **3. RELEVANT CORE STRATEGIES/POLICIES**

- Legatus Group Strategic Plan Goal Three: Support development and infrastructure that contributes to sustainable communities. Strategies include - Provide a safe, well-maintained, regional integrated and cost-effective road network that includes appropriate routes for freight, tourism and community purposes.
- Legatus Group 2021/2022 Business Plan includes to advocate on behalf of the region to secure increased resources based on the road deficiencies identified in the Legatus Group 2030 Regional Transport Plan.

#### **4. BACKGROUND**

The Legatus Group 10 June 2022 meeting supported the recommendation by the Legatus Group RTIAC that the Legatus Group response to the 2022 SLRP is based on the priority listing of the 4 roads North Coast Road (Yorke Peninsula), Gray Street (Light), Moculta Road (Barossa) and Hills Road (Goyder) which were identified and assessed in the Legatus Group Roads Data Base.

The Legatus Group CEO was subsequently advised of a further application by the Light Regional Council for Wilkinson Road & Gawler River Road which was not assessed by the Legatus Group.

#### **5. DISCUSSION**

The Legatus Group has a defined process it uses through the Legatus Group 2030 Regional Transport Plan for assessing application to LGTAP for SLRP funding.

This has been articulated to all member councils on a number of occasions and through workshops including the past 2 annual Legatus Group Road Forums.

Wilkinson Road and Gawler River Road were not on the roads database and therefore no assessment or ranking was undertaken. This was discussed with HDS the consultants who have been contracted to assist in the process. They confirmed and noted that they are regionally significant routes and both are currently on the compliant action plan. Their advice was that it would make sense for this project to be put up in a future year once it has been included on the roads database.

The Light Regional Council advised the Legatus Group CEO "It is simply bringing forward an application which is what it would have submitted in the 2023/2024 year into this year's funding program."

They advised their Council has "essentially cleared up all of its backlog and is now working its way through its next iterations and is wanting to get them on the agenda early. By the time we made our decision, Legatus Group had already undertaken its initial screening process for the 2022/2023 year."

LGTAP were advised of the priority listing and that the Light Regional Councils Wilkinson Road & Gawler River Road had not been assessed.

LGTAP informed the Legatus Group CEO that they have assessed Light Regional Councils Wilkinson Road & Gawler River Road and that they sought further clarity from the Legatus Group and the Yorke Peninsula Council re the North Coast Road. They advised they did not require further clarification of the other 3 roads.

Both the Legatus Group CEO and Yorke Peninsula Council provided responses to LGTAP and the Legatus Group response is Attachment G. They both attended a meeting with LGTAP and the following response has been provided:

*Thank you for attending the LGTAP meeting on 29 June 2022 to assist with the 2022 SLRP round.*

*LGTAP is still considering the 2022-23 SLRP Grant round and forming its recommendations to the LGA Board of Directors.*

*At this point in time, I am not in position to comment on the particular status of Yorke Peninsula Council's application for North Coast Road. We are liaising directly with the council on some specifics of their proposed works. I emphasise that LGTAP's assessment of the SLRP applications is being undertaken within the confidence afforded the LGA's Meeting Procedures. This same confidence is extended to the LGA Board of Directors when considering LGTAP's recommendations. As outlined in the LGTAP Terms of Reference, it is the prerogative of the relevant State and Federal Minister to approve and announce successful projects.*

*In response to your comments about the Legatus process for SLRP assessments; your line of questioning at the 28 July meeting indicated that the Legatus Group may benefit from referring to and considering the processes outlined in the [SLRP Policy Manual](#). These processes were discussed with all Regional LGAs and a the Legatus Roads Committee during consultation on establishing the process.*

*I specifically highlight that:*

*When an application comes from a council who is a member of a regional grouping of councils, the application is referred to Regionals LGA or MSRC who:*

- Reviews applications against Regional Transport Plan, and any other relevant information*
- Provide advice to LGTAP*

*I have noted your comments regarding the extra expense to Legatus in providing additional advice to LGTAP. The SLRP Policy Manual confirms that, “LGTAP reserves the right to seek further information from applicants at any point in the assessment process. This includes the ability for LGTAP to invite applicants to attend LGTAP meetings to discuss their application.” In seeking further information from Legatus on the North Coast Road application, there was no intention on our behalf for Legatus to incur further costs. I will certainly provide this feedback to LGTAP and we will take into account before seeking supplementary advice from Legatus in future rounds.*

*A final reference point that I hope will assist Legatus in its 2023 SLRP assessments, is to draw your attention to the following as it relates to ‘shovel ready’ nature of any proposed works.*

- SLRP funding is intended to be used for construction and maintenance of sealed and unsealed roads, and bridges (Special Local Roads Program Policy Manual, 7.1). While projects over multiple years are encouraged, each stage must be submitted on an annual basis as a separate application; and each application will be assessed independently on its merits. Commitment of funding for one stage does not provide any guarantee or commitment that future stages will be funded (Policy Manual, 4.5).*
- Further, the SLRP assessment criteria (Policy Manual 6.1) requires that proposed works are shovel ready in order to ensure that SLRP funds are directed to works undertaken to bring the road to the desired standard.*

*Considering these factors in combination, LGTAP considers that to meet the SLRP criteria and be ‘shovel ready’ the proposed project should seek to deliver construction of a section of road, in any one year, to an acceptable scope of works to support the road’s desired purpose.*

*I hope this information is of assistance.*

*At the time of preparing the agenda the LGA have advised of LGTAP recommendations to the LGA re the 2022 SLRP applications for further consideration by the Minister and they have informed the relevant councils. These assessments are still a matter of confidence.*

*The Legatus Group RTIAC met on the 28 July 2022 and Attachment B of this agenda identifies the outcome including their extreme disappointment with the approach by Light Regional Council in their submission for Wilkinson Road and Gawler River Road as they were not provided with the chance to assess. The committee noted the considerable investment by the Legatus Group in the process of prioritising both financially and in-kind. The RTIAC endorsed the above recommendations.*

*The other Regional LGA Executive Officers have discussed this matter and are supportive and follow the same approach of their regional road plans assisting via their advisory committee and board having input to applications from their region.*

## 6. ANALYSIS OF OPTIONS

1. As above
2. That the Legatus Group receives the report and:
  - a. Request that a presentation be made by the Local Government Transport Advisory Panel to the Legatus Group Councils on the 2023 process.
  - b. That the Legatus Group and their Road Transport Infrastructure Advisory Committee take into consideration the matters raised by the Local Government Transport Advisory Panel in their response to the assessment processes used by the Legatus Group with regards Special Local Roads Program applications.

## 7. RECOMMENDED OPTION

Option 1 allows for greater rigour in the regions assessment for recommendations to the LGTAP on SLRP applications submitted by member councils

## 8. POLICY IMPLICATIONS

**8.1 Financial/Budget** Nil

**8.2 Risk Assessment**

<b>Primary Risk Type</b>	Legal / Regulatory / Policy		
<b>Inherent Risk</b>	<b>Likelihood</b>	<b>Consequence</b>	<b>Rating</b>
	Low	Medium	Low
<b>Controls</b>	Review by RTIAC		
<b>Residual Risk</b>	Low	Low	Low

**8.3 Staffing/Work Plans** Contained within the current business plan and budget

**8.4 Environmental / Social / Economic** Nil

**8.5 Stakeholder Engagement** Relevant Councils and Regional LGAs

## 9. REPORT CONSULTATION

Advisory Committee Chair and Deputy Chairs



**Report Title:** Workforce  
**Item No:** 4.5  
**Date of Meeting:** 9 September  
**Author:** Simon Millcock Legatus Group CEO  
**Attachment:** 'J' Local Govt Workforce Report

## **1. EXECUTIVE SUMMARY**

This report outlines the joint research project by the Legatus Group and Torrens University Australia with regards and its recommendations regarding a Workforce Attraction and Retention Action Plan.

## **2. RECOMMENDATION**

- 1. That the Legatus Group receives the report and approves:**
  - the release of the **Attracting, Developing and Retaining Regional Local Government Workforce Report on the Legatus Group website; and**
  - **invites feedback from Member Councils, Regional Local Government Associations and the SA Local Government Association Secretariat on the recommendations.**
- 2. That the Legatus Group thanks Torrens University Australia for their work on this report and notes that a letter of support has been provided for the Local Government Research and Development Grant for their Career Pathways & Workforce Toolkit for Regional SA Councils application.**

## **3. RELEVANT CORE STRATEGIES/POLICIES**

The Legatus Group Charter includes (1) undertake co-ordinating, advocacy and representational roles on behalf of the Constituent Councils at a regional level (2) facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of the Constituent Councils.

## **4. BACKGROUND**

The Legatus Group Business Plan for 2021/2022 includes an allocation of funding to assist with attraction and retention of workforce relating to Local Government needs.

A Research Services Agreement was entered into by the Legatus Group with Torrens University Australia with a matching cash contribution from both parties to develop the attached report.

The focus was on developing a Regional Workforce Attraction, Development & Retention Action Plan for the Legatus Group and other Regional LGAs.

## **5. DISCUSSION**

Around nine in ten local governments across the nation are experiencing skills shortages – an increase of 30% from just four years ago – and two thirds of councils have had local projects impacted or delayed as a result.

In South Australia councils in regional areas have found it increasingly challenging to recruit, train and retain skilled workers, which is only compounded when faced with a lack of available and affordable housing.

Through ALGA and working with the State Government, the LGA is continuing to advocate for ways to attract and retain skilled workers and address the issues faced around regional housing and workforce shortages.

Equally, the LGA continues to call for a restoration of Financial Assistance Grants to at least one per cent of Commonwealth taxation revenue to support councils long-term funding and planning.

The Jobs and Skills Summit outcomes will inform an Employment White Paper being led by Treasury. This will include an invitation for submissions later in 2022.

The 2021/2022 South Australia Regional Organisation of Councils Business Plan includes regional workforce strategic planning, funding and training delivery. In early 2022 through the Yorke Mid North Alliance's annual forum there was a focus on Workforce.

Regional Development South Australia have also released its Regional Workforce Policy Paper.

The Legatus Group has been investigating areas around micro-credentials specific to Local Govt needs. Through the Research Services Agreement with Torrens University the project was designed to assist in considering options for progressing via gaining a better understand of key challenges, enablers and strategies to attract, develop in the local government workforces that is relevant to Regional SA.

This will enable a strategy, action plan and marketing to be developed to assist the Local Government Sector in Regional SA attract and retain their local workforce.

There has been interest shown by the Regional LGA Executive Officers and the LGA as this report seeks to focus on the workforce requirements of regional local government as an industry sector which is competing with other industry sectors to attract and retain staff.

The report includes a series of recommendations which have not been presented to the local government sector.

The report has provided a valuable partnership between Torrens University Australia and the Legatus Group plus other Regional LGAs with a focus on SA Regional Councils. It allows for a greater understanding of the joint key challenges, enablers and strategies to attract, develop and retain local government workforces.

Torrens University have submitted a LGA Research and Development Grant for progressing the LG Career Pathways & Workforce Toolkit for Regional SA Councils which will be of immense value to the sector.

The Legatus Group 2022/2023 business plan includes support and to provide advocacy with regards current workforce needs and the Torrens University proposal will assist not just our member councils but all regional councils with attraction and retention of the local government sector workforce is highly needed.

## **6. ANALYSIS OF OPTIONS**

By approving the release of the report and supporting the further investigation the Legatus Group will be providing some valuable information to the local government sector and its member councils.

## **7. RECOMMENDED OPTION**

As above.

## 8. POLICY IMPLICATIONS

**8.1 Financial/Budget** Contained in business plan and budgets.

**8.2 Risk Assessment**

<b>Primary Risk Type</b>	Legal / Regulatory / Policy		
<b>Inherent Risk</b>	<b>Likelihood</b>	<b>Consequence</b>	<b>Rating</b>
	Low	Low	Low
<b>Controls</b>	Feedback sought from the sector		
<b>Residual Risk</b>	Low	Low	Low

**8.3 Staffing/Work Plans**

Within current workplans.

**8.4 Environmental / Social / Economic – Economic outcomes**

**8.5 Stakeholder Engagement** Regional LGAs and member councils as part of the survey

## 9. REPORT CONSULTATION

Chair and Deputy Chairs.

**Report Title:** Wellbeing – Mental Health  
**Item No:** 4.6  
**Date of Meeting:** 9 September 2022  
**Author:** Simon Millcock Legatus Group CEO  
**Attachment:** ‘H’ Update Report - Wellbeing Gap Analysis Legatus Group Northern Councils  
‘I’ Letter Minister for Health

## **1. EXECUTIVE SUMMARY**

This report outlines the progress of support by the Legatus Group for the centralised model regarding mental health services within the region. This includes an updated report from July 2022 on the Wellbeing Gap Analysis from the Northern Councils commissioned by the Legatus Group and the approach to Minister for Health by Lifeline, Legatus Group and Local Members of Parliament.

## **2. RECOMMENDATION**

That the Legatus Group receives the report and:

- 1) Approves the release of the July 2022 Update Report - Wellbeing Gap Analysis Legatus Group Northern Councils on the Legatus Group website.
- 2) The Legatus Group Chair invites the Minister for Health to attend the next Legatus Group meeting to outline the Governments approach in supporting the proposed Lifeline Community Connect Model or other centralised models for the delivery of mental health in the region.
- 3) That the Legatus Group provide a report to SAROC seeking their support in advocating to the Minister for Health for increased support to Regional SA regarding mental health services.

## **3. RELEVANT CORE STRATEGIES/POLICIES**

Legatus Group Strategic Plan Goal Two: Support Social Infrastructure and Community Services that meet the region’s needs. Strategy 1 - Actively work with regional providers to gain knowledge to assist with advocating for improvement of health, education, community and social support services.

Legatus Group Business Plan 2022 / 2023 Item 2 Local Government Leadership Action (j) continue to advocate on behalf of the region for increased health services.

## **4. BACKGROUND**

Following previous reports and recommendations the Legatus Group 10 June 2022 meeting supported an approach to the Minister for Health regarding the centralised model for mental health wellbeing being progressed by the Legatus Group and Lifeline, following an updated report on the Legatus Groups original Wellbeing Gap Analysis Legatus Group Northern Councils report.

## **5. DISCUSSION**

The Legatus Group CEO engaged Christie Lam in June 2022 the author of the initial report to provide further research which has led to the attached report.

This has provided an up-to-date wellbeing report for the Northern Councils and particularly focussed on people's ability to access mental health services. A mixed methods approach was used by Christie, and it included interviews, case study and documentary reviews.

The main findings were that the local need for mental health services has increased but such services are virtually absent; what exists fails to provide timely support to people in the region. Difficulties in navigating the system and lack of coordination among service providers remain the two major barriers heavily compromising the ability to deliver timely and appropriate mental health services.

Discussions were held with Lifeline Country to Coast and local Members of Parliament Hon Geoff Brock MP, Fraser Ellis MP and Penny Pratt MP which led to the joint letter being signed and sent to Minister Chris Picton on 29 July 2022. As of the 30 August 2022 there had not been a response and the Legatus Group CEO advised the Minister via email of the Legatus Group meeting scheduled for the 9 September 2022 and seeking any progress on this matter.

The Legatus Group CEO and CEO Lifeline Country to Coast and their SA Regional Manager met with Nadia Clancy MP the Premiers Advocate for Suicide Prevention and provided her with a further insight into the issues facing the region.

Lifeline have also met with the Port Pirie Regional Council where they presented their plans to develop their facility in Port Pirie into a Connect centre. Whilst the model has been discussed at a recent suicide prevention forum held in Adelaide.

Under the Community Development theme in SAROC's Annual Business Plan 2021-22, SAROC requested the LGA Secretariat to:

- continue to advocate to the Federal and State Governments for the provision of improved health services; and
- support the progression of a key action from the Rural Medical Workforce Plan 2019-2024 by working with the Rural Support Service to investigate how to maximise the personal and family supports provided to rural doctors by assisting efforts in housing, transport costs and childcare, and support for partners and families, including social and community support.

A toolkit will be published as an online tool for councils on the LGA website and in downloadable PDF form. Initial planning sessions have taken place with members of the Communication/Media Team to prepare the Toolkit for its online format.

## **6. ANALYSIS OF OPTIONS**

Option 1.

- 1) Approves the release of the July 2022 Update Report - Wellbeing Gap Analysis Legatus Group Northern Councils on the Legatus Group website.
- 2) The Legatus Group Chair invites the Minister for Health to attend the next Legatus Group meeting to outline the Governments approach in supporting the proposed Lifeline Community Connect Model or other centralised models for the delivery of mental health in the region.
- 3) That the Legatus Group provide a report to SAROC seeking their support in advocating to the Minister for Health for increased support to Regional SA regarding mental health services.

Option 2. Approve the release of the July 2022 Update Report - Wellbeing Gap Analysis Legatus Group Northern Councils on the Legatus Group website. (This option allows for previous motions to continue to be in effect but doesn't imply a level of urgency)

## 7. RECOMMENDED OPTION

Option 1 - The issues are continuing to be of significant concern for the region and the Legatus Group has the ability to continue to advocate both directly and in partnership. Dialogue has been held for some time with Government Departments on this matter and there has been little if any responses. This option is to continue to advocate and increase the level of support also through the SA Regional Organisation of Councils.

## 8. POLICY IMPLICATIONS

**8.1 Financial/Budget** Nil is in the Legatus Group Business Plan

**8.2 Risk Assessment**

<b>Primary Risk Type</b>	Legal / Regulatory / Policy		
<b>Inherent Risk</b>	<b>Likelihood</b>	<b>Consequence</b>	<b>Rating</b>
	Low	Low	Low
<b>Controls</b>	Through MoU with Lifeline and dialogue with SAROC		
<b>Residual Risk</b>	Low	Low	Low

**8.3 Staffing/Work Plans** Nil is in the Legatus Group Business Plan

**8.4 Environmental / Social / Economic** Strong social impact for the region.

**8.5 Stakeholder Engagement** Lifeline and local MPs

## 9. REPORT CONSULTATION

Chair and Deputy Chairs

**Report Title:** Community Wastewater Management  
**Item No:** 4.7  
**Date of Meeting:** 9 September 2022  
**Author:** Simon Millcock Legatus Group CEO  
**Attachment:** Nil

## **1. EXECUTIVE SUMMARY**

This report is provided as an update on the current status of the Joint Arrangements with the LGA regarding CWMS and for the confirmation of the Legatus Group CWMS Advisory Committee.

## **2. RECOMMENDATION**

- 1) That the Legatus Group notes the report including the contract extension of Dr Paul Chapman as Project Manager.**
- 2) Appoints Grant Smith, Hayden Battle, Gary Easthope and Nathan Berry as members of the Legatus Group Community Wastewater Management Advisory Committee for 2 years to join Mayor Wayne Thomas.**

## **3. RELEVANT CORE STRATEGIES/POLICIES**

The Legatus Group Charter at item 7.10 Committees says:

- 7.10.1 The Board may establish a committee of Board Members and/or other persons for the purpose of:
- 7.10.1.1 enquiring into and reporting to the Board on any matter within the Legatus Group's functions and powers and as detailed in the terms of reference given by the Board to the Committee; or
  - 7.10.1.2 exercising, performing or discharging delegated powers, functions or duties.
- 7.10.2 A member of a committee established under this Clause holds office at the pleasure of the Board.
- 7.10.3 The Board may establish advisory committees consisting of or including persons who are not Board Members for enquiring into and reporting to the Board on any matter within the Legatus Group's functions and powers and as detailed in the terms of reference determined by the Board.
- 7.10.4 A member of an advisory committee established under this clause holds office at the pleasure of the Board.

The Legatus Group Strategic Plan at Goal Three: Support development and infrastructure that contributes to sustainable communities Strategy 5) says - Develop a regional support program for Community Wastewater and Water reuse projects.

The current Legatus Group Business Plan includes progress the areas identified in reports and research for Community Wastewater Management.

#### **4. BACKGROUND**

The Legatus Group over the past 4 years has had a Community Wastewater Management Scheme (CWMS) Advisory Committee

Since March 2018, the Legatus Group has been assisting and reporting on regional CWMS arrangements with support via funding from the LGA CWMS Management Committee. There have been several reports including research, discussion papers, conferences, projects, training programs and support provided to the local government sector and constituent councils throughout this time.

#### **5. DISCUSSION**

Dr Paul Chapman had been contracted on a part time annual contract by the Legatus Group to manage the agreement on the joint arrangement the Legatus Group has with the LGA CWMS Management Committee.

An application was submitted prior to June 2022 to secure another year's funding of \$28,000 and this has since been confirmed by the LGA and Dr Paul Chapman has had his contract extended.

One of the requirements is that there is an advisory committee formed and at the 10 June 2022 the Legatus Group meeting confirmed the continuation of this advisory committee and appointed Mayor Wayne Thomas as its member.

The primary function of the Legatus Group CWMS Advisory Committee is to coordinate and progress CWMS issues and activities, and particularly to:

- Oversee the role of the Legatus Group in the implementation of the Joint Services Arrangement under which funding is provided by the LGA
- Assess and prioritise regional CWMS projects as necessary
- Coordinate and support submissions for funding
- Encourage greater cross-Council and stakeholder liaison and collaboration
- Foster regional CWMS planning
- Raise and discuss CWMS issues of common interest or concern and develop appropriate recommendations to the Legatus Board
- Facilitate greater awareness and understanding across member councils of CWMS issues
- Monitor project reporting and requirements of any project funding agreements
- Undertake actions or tasks as directed by the Legatus Board

Expression of interest was called from member councils with regards membership of the advisory committee and the following have been received:

- Grant Smith (Yorke Peninsula)
- Hayden Battle (Wakefield)
- Gary Easthope (Clare and Gilbert Valleys)
- Nathan Berry (Light)

#### **6. ANALYSIS OF OPTIONS Nil**

#### **7. RECOMMENDED OPTION As above**

#### **8. POLICY IMPLICATIONS**

##### **8.1 Financial/Budget Nil**

##### **8.2 Risk Assessment**



<b>Primary Risk Type</b>	Legal / Regulatory / Policy		
<b>Inherent Risk</b>	<b>Likelihood</b>	<b>Consequence</b>	<b>Rating</b>
	Low	Low	Low
<b>Controls</b>	Regular meetings and reporting		
<b>Residual Risk</b>	Low	Low	Low

**8.3 Staffing/Work Plans** – Following funding now within staff levels and work plans

**8.4 Environmental / Social / Economic** Nil

**8.5 Stakeholder Engagement** Constituent Councils and the LGA

## **9. REPORT CONSULTATION**

Chair and Deputy Chairs

**Report Title:** Waste Management  
**Item No:** 4.8  
**Date of Meeting:** 9 September 2022  
**Author:** Simon Millcock Legatus Group CEO  
**Attachment:** Nil

## **1. EXECUTIVE SUMMARY**

The report seeks to progress a recommendation by the Legatus Group Waste Management Advisory Committee for the Legatus Group to investigate an MoU with Gilbert Valley Lions Club and other Community Waste Management Groups.

## **2. RECOMMENDATION**

**That the Legatus Group CEO develops a report and recommendation in consultation with the Legatus Group Waste Management Advisory Committee for consideration by the Legatus Group on a Memorandum of Understanding with the Gilbert Valley Lions Club and other Community Waste Management Groups.**

## **3. RELEVANT CORE STRATEGIES/POLICIES**

The Legatus Group Charter includes as part of the Legatus Group's role to (1) facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of the Constituent Councils; (2) build partnerships with those who can contribute to stronger and more sustainable communities;

The Legatus Group Strategic Plan 2018-2028 says at Goal 3 Support development and infrastructure that contributes to sustainable communities to 'Establish regional waste management regimes that reduces the volumes of hard waste going to landfill and minimises costs to Councils and their communities.'

The Legatus Group Business Plan 2022-2023 includes to (1) support and develop partnerships with other organisations to increase opportunities to build Social Infrastructure and Community Services. and (2) Progress actions from the Legatus Group Waste Resource and Recovery Strategy and Action Plan.

## **4. BACKGROUND**

The Legatus Group released in 2022 the Legatus Group Waste Resource Recovery Strategy which includes developing regional partnerships and supporting community initiatives by building partnerships across the region with industry groups, businesses and communities to help develop a local circular economy and help achieve the goals. It includes considering how we can support new opportunities with these organisations, industry and community based on their merits, scale, local context and how it aligns with this strategy.

The Legatus Group has a number of Memorandums of Understanding (MoU) including with the University of Adelaide, University of SA and Lifeline.

## **5. DISCUSSION**

The Legatus Group CEO has been in discussions with Pat Williams the MD 201 Environment Coordinator from Lions based in the Clare Valley and also Tony Thiele Fathers Farm based at Nuriootpa. Both have presented at the State and Regional LGA Waste Forums coordinated by the

Legatus Group on the programs they are delivering to reduce waste to landfill and to increase reuse and recycling. The Legatus Group partnered with both organisations and developed video's outlining their work and these can be found on the Legatus Group Website.

During discussions on a possible MoU between Lions and Legatus, Pat Williams has advised he has had nothing but a positive response from other Lions leaders on this matter in their South Australian District. This includes the ability to network with a group such as Legatus and this has always been encouraged so that they can extend their reach to Serve the Community. Pat is supporting the Lions to promote their image as being more and more linked to the Environment.

Lions have an Environment Portfolio and Pat is the inaugural MD201 Lions Australia Environment Coordinator. This is a 3 year appointment, and he has just started the third year. Locally he sends out a newsletter to 57 Lions Clubs advising on how they can become involved in an Environmental project. Collecting old Reding Glasses, hearing Aids, planting seedlings at the local park, and working with their local council on Clean Up Australia Day.

Lions have recently partnered with Ecycle Solutions in an Australia wide Household Battery Collection Scheme. Pat advised this has been accepted with great enthusiasm and they are now trying to do something similar with Terracycle by placing their collection cartons in various businesses to collect Blister packs. Lions are a Not For Profit organisation and to make this scheme work they would need help with financing a scheme like this. He believes that local business should not pay for this, it should be the Manufacturers and or Suppliers.

Pat Williams and Tony Thiele have been discussing opportunities to collaborate including a machine that will recycle plastic bottle tops and convert those tops into egg cups and USB sticks. Simply about what mould you pour the melted plastic into. Easily carried by two people, so easy to transport to various schools and Lions clubs to demonstrate just how they can complete the Circular Economy before their very eyes. He is dealing with Precious Plastics Melbourne who collaborate with Zephyr Bros to produce these small portable machines.

The development of an MoU could provide many benefits to all organisations in their efforts to partner and support each other whilst providing some direction on what this partnership could look like.

Pat Williams attended the Legatus Group Waste Managamnet Advisory Committee refer agenda item 3.1 Committee minutes. The Advisory Committee endorsed this recommendation.

## 6. ANALYSIS OF OPTIONS

There is no other option canvassed.

## 7. RECOMMENDED OPTION

This recommendation has the opportunity to assist with supporting the outcomes for reducing waste into landfill.

## 8. POLICY IMPLICATIONS

8.1 Financial/Budget Nil

8.2 Risk Assessment

<b>Primary Risk Type</b>	Legal / Regulatory / Policy		
<b>Inherent Risk</b>	<b>Likelihood</b>	<b>Consequence</b>	<b>Rating</b>
	Low	Low	Low

<b>Controls</b>	Assessment by Advisory Group		
<b>Residual Risk</b>	Low	Low	Low

**8.3 Staffing/Work Plans** Within the current business works plans

**8.4 Environmental / Social / Economic** – Assist with all three areas

**8.5 Stakeholder Engagement** Legatus Waste Managamnet Advisory Committee

## **9. REPORT CONSULTATION**

Legatus Waste Managamnet Advisory Committee – Chair and Deputy Chairs

## **DECISION REPORT**

**Report Title:** Regional Plans  
**Item No:** 4.9  
**Date of Meeting:** 9 September 2022  
**Author:** Simon Millcock Legatus Group CEO  
**Attachment:** Nil

### **1. EXECUTIVE SUMMARY**

This report seeks direction from the Legatus Group on progressing with assistance to Planning and Land Use Services at the Department for Trade and Investment in their development of the Yorke and Mid North Regional Plan.

### **2. RECOMMENDATION**

**That the Legatus Group notes the report and supports the Legatus Group CEO to continue dialogue with Planning and Land Use Services at the Department for Trade and Investment on the development of the Yorke and Mid North Regional Plan and that he provides a report for the next Legatus Group meeting for their consideration on further involvement.**

### **3. RELEVANT CORE STRATEGIES/POLICIES**

The Legatus Group Charter includes (1) facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of the Constituent Councils; (2) build partnerships with those who can contribute to stronger and more sustainable communities.

The Legatus Group Strategic Plan includes that the Legatus Group is the peak regional local government organisation that is focused on the interests of its communities. The Legatus Groups primary purpose focuses on the wealth, wellbeing and social cohesion of these communities via a sustainable approach of productive landscapes and natural environment.

### **4. BACKGROUND**

Each region in South Australia has a plan to guide development and fulfil the vision of the State Planning Policies. Regional plans set the direction for future planning and development of South Australia. The PDI Act provides for SA to be divided into Planning Regions by Proclamation of the Governor, on the recommendation of the Minister. The main purpose of a Planning Region is to define the area for Regional Plans over which collaborative arrangements may be established for planning and other relevant service delivery or program areas.

On 19 March 2020 the Governor issued a Proclamation constituting the following Planning Regions for South Australia with relevance to the Legatus Group Councils.

Greater Adelaide – Barossa, Light and Adelaide Plains

Far North – Flinders Ranges

Yorke Peninsula and Mid North – Wakefield, Clare and Gilbert Valleys, Goyder, Barunga West, Copper Coast, Yorke Peninsula, Mount Remarkable, Orroroo Carrieton, Peterborough, Northern Areas and Port Pirie

The Proclamation also provides a period of three years before a new Regional Plan for each of the Planning Regions is to be prepared and adopted. In the meantime, transitional provisions in the PDI Act allow the existing South Australian Planning Strategies to apply until such time as the new Regional Plans are prepared.

## **5. DISCUSSION**

The Department has approached the Legatus Group CEO re consideration of the Dept establishing a Memorandum of Understanding with Regional LGAs to gain their assistance in supporting the consultation process for the Regional Plans they are tasked to develop.

The Legatus Group CEO has outlined the complexity of the Legatus Group having members in 3 of the Regional Plans and at the time of preparing the agenda has sought a greater understand about the role of the Legatus Group within the Departments plans.

Discussion was held on timing of the Department meeting with the Legatus Group with the thought that December may be better following the Local Government elections. These discussions included that the Legatus Regional Managamnet Group Forum may also be and appropriate body for discussions.

It was noted that the likely support will revolve around the Yorke Peninsula and Mid North Regional Plan but that the 4 other member councils are likely to have an interest due to the connections with their boundaries.

Given this was not in the Legatus Group Business Plan 2022/2023 the Legatus Group CEO advised the Department that he would seek the board's approval to progress continued dialogue with Dept on what possibilities there are to assist.

Having just seen the major level of consultation needed for the Northern and Yorke Drought Resilience Plan (which was resourced) the Legatus Group CEO has concerns about what he could be letting himself and the board into without appropriate levels of resources.

Questions posed include:

1. What are the consultation and engagement expectations as the Legatus Group has no control over how a member council engages.
2. Who covers the cost of consultation – will this be done council by council or sub region by sub region.

## **6. ANALYSIS OF OPTIONS**

1. That the Legatus Group notes the report and supports the Legatus Group CEO to continue dialogue with Planning and Land Use Services at the Department for Trade and Investment on the development of the Yorke and Mid North Regional Plan and that he provides a report for the next Legatus Group meeting for their consideration on further involvement.
2. That the Legatus Group notes the report and does not support the Legatus Group CEO to continue to engage with the Planning and Land Use Services at the Department for Trade and Investment on the development of the Yorke and Mid North Regional Plan.

## 7. RECOMMENDED OPTION

Option I as this is an important opportunity to support the SA Government in the development of Regional Plans but doesn't commit the Legatus Group to anything apart from assisting through the Legatus Group CEO until further information is provided for a final decision on the level of support.

## 8. POLICY IMPLICATIONS

### 8.1 Financial/Budget

Limited clarification on the financial or resource time required currently.

### 8.2 Risk Assessment

<b>Primary Risk Type</b>	Legal / Regulatory / Policy		
<b>Inherent Risk</b>	<b>Likelihood</b>	<b>Consequence</b>	<b>Rating</b>
	Low	Low	Low
<b>Controls</b>	Further report before commitment		
<b>Residual Risk</b>	Low	Low	Low

### 8.3 Staffing/Work Plans

Not in the current work plan and may have implications with the CEO being on leave September / October.

### 8.4 Environmental / Social / Economic All three

### 8.5 Stakeholder Engagement – Dept and Regional LGA EOs

## 9. REPORT CONSULTATION

Chair and Deputy Chairs.

## **MOTIONS AND QUESTIONS**

### **ITEM NUMBER: 5**

#### **DATE OF MEETING: 9 September 2022**

The Legatus Group Policy Agenda Items and Presentations Policy says:

Member Councils wishing to present matters to the Board or committees for discussion or decision must consider the schedule of meetings of the Board of Management and the Committees and must be undertaken in consultation the Legatus CEO. All matters for discussion and seeking of resolution must be made in writing with sufficient time to ensure that the Legatus Group CEO can provide in the appropriate agenda.

The Legatus Group CEO called for items of business from Constituent Councils.

#### **5.1 Motions of which Notice has been given Nil**

#### **5.2 Motions without Notice**

The Chair to ask Members if there are any motions without notice.

#### **5.3 Questions with Notice Nil**

#### **5.4 Questions without Notice**

The Chair to ask the Members if there are any questions without notice.

## **MEMBERS COMMUNICATION**

### **ITEM NUMBER: 6**

**6.1 The Legatus Group Chair may wish to provide a report to the meeting.**

**6.2 The Legatus Group SAROC Representative Mayor Peter Matthey and Mayor Bill O'Brien may wish to provide a report to the meeting.**

## **7. ANY OTHER BUSINESS**

**8. CLOSE – Next meeting date as decided at the AGM**



## Unconfirmed Minutes of Audit and Risk Management Committee Meeting

25 August 2022 held at Clare and Gilbert Valleys Council Chambers and via zoom

Meeting opened at 10.33am

### 1. Attendance

Committee: Mayor Kathie Bowman, Mayor Rodney Reid and Stephen Rufus in person – online via zoom Mr Peter Ackland and Mr Ian McDonald.

In Attendance: Legatus Group CEO Mr Simon Millcock in person and via zoom Finance Officer Mr Colin Davies.

Apologies: N/A.

Simon Millcock welcomed everyone in the absence of a Chair to the meeting.

### 2. Membership – appointment of Chair

The Legatus Group CEO provided a report with the agenda and welcomed the new and returning members.

Motion: That Mayor Rodney Reid is appointed Chair of the Legatus Group Audit & Risk Management Committee for this meeting.

Moved: Mayor Kathie Bowman Seconded: Peter Ackland

CARRIED

Mayor Reid then Chaired the meeting

The meeting resolved that the Legatus Group CEO will investigate the need for an Independent Member of the Audit Committee to Chair given changes being implemented for the Local Govt sector.

### 3. Confirmation of Previous Minutes

Motion: That the minutes of the Legatus Group Audit and Risk Management Committee meeting held on 24 May 2022 be taken as read and confirmed.

Moved: Ian McDonald Seconded: Peter Ackland

CARRIED

### 4. Business Arising Not Otherwise on the Agenda Nil

### 5. Financial Reports

#### 5.1 2021/2022 Financial Report

The Legatus Group CEO provided a report with the agenda which included the 2021 / 2022 Financial Report from the Legatus Group Auditor Dean Newberry and Partners prepared in consultation with the Finance Officer.

Motion:

1. That the Legatus Group Audit and Risk Committee endorses the Legatus Group annual financial statement for the year ending 30 June 2022 as presenting a fair view of the state of the financial affairs of the Legatus Group and recommends that the board certifies the annual financial statement.
2. Recommends that the Legatus Group retain Dean Newberry and Partners as the Legatus Group Independent Auditors.

Moved: Ian McDonald Seconded: Stephen Rufus

CARRIED

## 5.2 2022/2023 Financial Report

The Legatus Group Finance Officer provided the Group Management Report and the Profit and Loss Statement for the 2022/2023 Financial Year ending 31 July 2022.

Motion: That the committee notes the report.

Moved: Mayor Bowman Seconded: Ian McDonald

CARRIED

## 5.3 2022/2023 Budget Review I

The Legatus Group CEO and Finance Officer provided a report which contained the 2022/2023 Budget Review which had been developed in consultation with the CEO.

Motion. That the committee notes the report and recommends that the Legatus Group receives the revised budget and advises that there is no need to submit the revised budget to member councils.

Moved: Ian McDonald Seconded: Stephen Rufus

CARRIED

## 6. Strategic Plan and Long Term Financial Plan

The Legatus Group CEO provided a report with the agenda including responses from the Constituent Councils. Mayor Reid and Mayor Bowman advised that both their councils endorsed the Strategic Plan at their meetings this week.

Motion:

- I. That the committee notes the report and that:
  - e) The Legatus Group distributed the Strategic Plan and the Long Term Financial Plan in accordance with the Charter.
  - f) That the Legatus Group is unable to adopt the Legatus Group Strategic Plan as not all councils have approved.
  - g) The Legatus Group have recognised the need to give due consideration to the long-term sustainability by continuing its practice of using reserve funds.
  - h) The revised Charter will require the Legatus Group to prepare and implement a 4 year Strategic Management Plan and removes the need to prepare and submit to the Constituent Councils for their approval a Long Term Financial Plan covering a period of at least ten years.
2. The committee recommends that the Legatus Group requests the Legatus Group CEO to develop a report with input from the Audit Committee on options associated with the financial viability of the Legatus Group and that they subsequently undertake a workshop following the November 2022 Local Government Elections before providing recommendations to member councils for further consideration.

Moved: Stephen Rufus Seconded: Mayor Reid

CARRIED

## 7. Legatus Group Charter

The Legatus Group CEO provided a report which included the responses from member councils that they have endorsed the changes to the Charter outlined at sections 3.2, 3.5, 6.1, 7.4 and 7.11 and the removal of section 5.3.

Motion:

1. That the committee notes the Legatus Group have complied with their requirements for gaining approval to vary the Charter and that the majority of Constituent Councils have approved the variation.
2. That the committee notes The Barossa Council request for the consideration by the Legatus Group of a variation to item 3.2

Moved: Mayor Bowman Seconded: Peter Ackland

CARRIED

## 8. Policies

The Legatus Group CEO provided a report following a recommendation from the Finance Officer re Asset Accounting Policy.

Motion: That the Legatus Group CEO develops an Asset Accounting Policy for consideration by the Legatus Group.

Moved Peter Ackland Seconded: Stephen Rufus

CARRIED

## 9. Work Plan and Annual Report

The Legatus Group CEO provided a report with the agenda on the Legatus Group Work Plan and the Audit Committees Annual Report.

Motion: That the committee notes the work plan is up to date and endorses their annual report.

Moved: Ian McDonald Seconded: Mayor Rodney Reid

CARRIED

## 10. Other Business Nil

## 11. Next meeting Date in to be confirmed

Meeting closed 11.16am

## **Attachment B**

Unconfirmed Minutes Legatus Group Road and Transport Infrastructure Advisory Committee

Thursday 28 July 2022 Clare and Gilbert Council Chambers 4 Gleeson Street Clare (plus online)

### 1. Welcome and attendance

Dr Helen Macdonald opened the meeting at 11.05am

Attendance: Dr Helen Macdonald (Clare and Gilbert Valleys), Kelly-Anne Saffin (RDAYMN) Tim Neumann (Copper Coast), Lee Wallis (Goyder), Stuart Roberts (Wakefield), Steve Kaesler (Barossa Valley from 11.20am), Mitchell Foote (Flinders Ranges) and Karen Lee-Jones online (DIT).

Others: Simon Millcock (Legatus Group) and Amy Neubauer (Clare and Gilbert Valleys)

Apologies: Andre Kompler (Yorke Peninsula)

### 2. Conflict of Interest

Nil

### 3. Membership and Chair

The Legatus Group CEO outlined the appointment process for the Legatus Group Road and Transport Infrastructure Advisory Committee which is for 2 years. All members introduced themselves.

Motion: That Dr Helen Macdonald is appointed as Chair of the Legatus Group Road and Transport Infrastructure Advisory Committee.

Moved Stuart Roberts Seconded Lee Wallis

**CARRIED**

It was noted there is a vacancy for the second Legatus Group CEO and Helen Macdonald advised she will canvass other CEOs.

### 4. Minutes of the committee meeting held 5 May 2022.

The meeting noted that the minutes of their meeting held on 5 May 2022 were presented to the Legatus Group 10 June 2022 meeting.

Motion: That the minutes of the Legatus Group Road and Transport Infrastructure Advisory Committee were a true and accurate record of the meeting.

Moved Kelly-Anne Saffin Seconded Lee Wallis

**CARRIED**

### 5. Matters Arising

#### 5.1 SA Regional Roads Plan

Simon Millcock provided a report with the agenda on the release by SAROC of the SA Regional Local Road Priorities report. Karen Lee-Jones provided an update on the process DIT are using for classification and reviewing via a set of standards and for councils interested in pilot project.

Motion: That the Legatus Group RTIAC noted the recommendations and undertakes further consideration following the formation by the LGA of the SA Regional Roads Plan Working Group.

Moved Tim Neumann Seconded Stuart Roberts

CARRIED

## 5.2 Legatus Group SLRP Priorities 2022

Simon Millcock provided a report with the agenda which included the dialogue between LGTAP, Legatus, Light Regional Council and Yorke Peninsula Council on this year's applications. The committee noted their extreme disappointment with the approach by Light Regional Council in their submission for Wilkinson Road and Gawler River Road as they were not provided with the chance to assess. The committee noted the considerable investment by the Legatus Group in the process of prioritising both financially and in-kind.

Motion:

1. The Legatus Group writes to LGTAP and Legatus Group member councils advising that there should be no alternative process used within the Legatus Group region than the agreed methodology outlined in the Legatus Group 2030 Regional Transport Plan.
2. That a presentation be made by LGTAP to the Legatus Group Councils on the 2023 process.
3. That the Legatus Group seeks advise from the Yorke Peninsula Council re any advocacy it may require with regards any decisions by LGTAP on the outcome of the North Coast Road SLRP application.
4. That the Legatus Group and the RTIAC take into consideration the matters raised by LGTAP in their response to the assessment processes used by the Legatus Group with regards SLRP applications.

Moved Kelly-Anne Saffin Seconded Lee Wallis

CARRIED

## 5.3 Bridges and Culverts

Simon Millcock provided a report with the agenda.

Motion:

1. That the Bridges and Culverts Report should be integrated with the Legatus Group 2030 Regional Transport Plan with the need to list priority rankings and for support for both advocacy and grant funding.
2. That the Legatus Group CEO contacts HDS to ascertain the associated costs for integrating the Bridges and Culverts Report with the Legatus Group 2030 Regional Transport Plan.
3. That the Legatus Group CEO writes to all member councils to ascertain their interest in further progressing the recommendation in the Bridges and Culverts report.

Moved Lee Wallis Seconded Steve Kaesler

CARRIED

Kelly-Anne Saffin departs the meeting 12.20pm

## 6. Other Business

### 6.1 Legatus Group 2022/2023 Business Plan and Budget.

The Legatus Group CEO provided a report with the agenda along with the 2 quotes from HDS for:

1. Services for the Legatus Group 2030 Regional Road Plan
2. Services for expansion of the Legatus Group Regional Road GIS

The meeting resolved that it supports the quote from HDS Services for the Legatus Group 2030 Regional Road Plan and that the quote for the GIS should await the outcome of the LGA Regional Roads Working Group.

#### 6.2 Reinstatement of road works by utility providers.

The meeting discussed the concerns councils have been facing with the limited communication between utility providers and also the level of work that is done when road works are reinstated. The meeting resolved that the Legatus Group CEO seek input from all member councils on this matter.

#### 7. Close and date of next meeting

The meeting was closed at 12.45pm and next meeting date to be confirmed.

## **Attachment C**

Unconfirmed Minutes Legatus Group Waste Management Advisory Committee  
Friday 26 August 2022 Held on-line via zoom

1. Welcome and attendance Simon Millcock opened the meeting at 1.35pm

Attendance: Mayor Mark Wasley (Adelaide Plains), Stephen Rufus (Peterborough), Ivan Nolte (Copper Coast), Tom Jones (Adelaide Plains), Gary Mavrinac (Barossa) and Lynette Seccafien (Adelaide Plains)

Others: Simon Millcock and Paul Chapman (Legatus Group)

Apologies: Andre Kompler (Yorke Peninsula)

2. Conflict of Interest Nil

3. Membership and Chair

The Legatus Group CEO outlined the appointment process for the Committee which is for 2 years. All members introduced themselves.

Motion: That Mayor Mark Wasley is appointed as Chair of the Legatus Group Waste Management Advisory Committee for this meeting.

Moved Stephen Rufus Seconded Gary Mavrinac

CARRIED

It was noted that this was decided is for this meeting and waiting the outcome of Nov elections.

Mayor Wasley then Chaired the meeting.

4. Minutes of previous meeting - Nil inaugural meeting.
5. Matters Arising - Nil
6. Reports for discussion and decision

6.1 Legatus Group 2022/2023 Business Plan and Budget - The Legatus Group CEO provided a report with the agenda.

Motion: That the committee notes the report.

Moved Lynette Seccafien Seconded Stephen Rufus

CARRIED

6.2 KESAB - The Legatus Group CEO provided a report with the agenda and Wendy Bevan CEO KESAB joined the meeting to discuss areas of support and an upcoming webinar. Consensus from the meeting was that KESAB provide a webinar outlining their services and providing examples of work they do with councils and to include outcomes of this work.

Action: Simon Millcock and Wendy to liaise on a suitable date and for KESAB to consider a proposal on how they could collaborate with the Legatus Group to assist member councils.

6.3 Stocktake of Waste Management by member councils - The Legatus Group CEO provided a report with the agenda and Paul Chapman provided further information in regards the suggested approach and Waste Management Authorities.

Motion: That the Legatus Group Project Manager develops a report summarising the status of member councils on their Regional Waste Management Plans, diversion targets, current contracts and collaborations including their appetite for Waste Management Authorities into the future.

Moved Stephen Rufus Seconded Tom Jones

CARRIED

Action: Paul Chapman to develop questionnaire and gain input from the committee.

6.4 Compost Trial - The Legatus Group CEO provided a report with the agenda and Stephen Rufus provided a further update on the progress of the Peterborough Compost Project and their grant application.

Motion: That the committee supports a further call for expressions of interest from member councils in developing other compost facilities in the Legatus Group region.

Moved Stephen Rufus Seconded Gary Mavrinnac

CARRIED

6.5 Regional SA Material Recovery Facility - The Legatus Group CEO provided a report with the agenda and Paul Chapman provided further information.

Motion: That the committee recommends an approach to the Regional Local Government Association Executive Officers to gain their support before the Legatus Group progresses with further investigations into Regional SA Materials Recovery Facilities.

Moved Ivan Nolte Seconded Lynette Seccafien

CARRIED

6.6 MoU with Lions Club- The Legatus Group CEO provided a report with the agenda and Patrick William the Environment Coordinator from the Lions Club presented.

Motion: That the committee recommends that the Legatus Group investigate developing an MoU with the Gilbert Valley Lions Club and other Community Waste Management Groups.

Moved Lynette Seccafien Seconded Stephen Rufus

CARRIED

## 7. Other Business

Lynette Seccafien discussed community based approaches and the value in supporting including options such as fundraising ventures for local associations. Also noted was the limited grant funding as opposed to eastern states and the need to investigate options available. Consensus was that Justin Lang from GISA be invited to the next committee meeting.

Action: Simon to contact Justin.

## 8. Close and date of next meeting

The meeting was closed at 3.06pm and next meeting date to be confirmed.