



AGENDA ORDINARY MEETING

Friday 3 September 2021 to follow direct on from the AGM

Hosted by District Council of Orroroo Carrieton

Orroroo Memorial Hall

Notice is hereby given that the Ordinary Meeting of the Legatus Group will be held on Friday 11 June 2021 commencing directly after the AGM at the Orroroo Memorial Hall Second Avenue Orroroo. A light lunch will be provided.

A handwritten signature in blue ink, appearing to read 'S. Millcock', is enclosed in a thin black rectangular border.

Simon Millcock

Chief Executive Officer

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Attachments:

- A. Implementing the Circular Economy in SA
- B. Supply chain analysis Circular Economy in regional SA
- C. Legatus Group Financial Management Report July 2021
- D. Profit and Loss Comparison July 2021
- E. Budget Framework Policy
- F. Code of Conduct for Employees Policy
- G. Legatus Group Strategic Plan
- H. Legatus Group Long Term Financial Plan

I. MEETING PRELIMINARIES

Acknowledgement of Country: Acknowledge the Ngadjuri people, the traditional owners of the land on which we meet today and pay respects to their Elders past and present and extend that respect to other Aboriginal and Torres Strait Islander people who are present today.

MEETING ATTENDANCE AND APOLOGIES

Meeting Attendance – sheet to be distributed

Apologies: MPs Rowan Ramsey and Fraser Ellis, CEOs Brian Carr (Light), Martin McCarthy (Barossa) and Peter Ackland (Port Pirie)

2. WELCOME TO District Council of Orroroo Carrieton

Welcome by Host Council Mayor Kathie Bowman

The host Council is invited to provide a welcome and brief presentation to the meeting.

Recommendation: For information

3. CONFIRMATION OF PREVIOUS MINUTES

Minutes of the Ordinary Meeting held 11 June 2021

Recommendations:

- I. That the minutes of the Legatus Group Meeting held on 11 June 2021 be taken as read and confirmed.**

Minutes of the Legatus Group Meeting 11 June 2021 Mallala Football Clubrooms Redbanks Road Mallala

I Meeting Preliminaries

An acknowledgement of country was provided.

Present

Board members: Mayor Peter Matthey OAM – Chairman (Goyder), Mayor Roslyn Talbot (Copper Coast), Mayor Bill O'Brien (Light), Mayor Mark Wasley (Adelaide Plains), Mayor Phillip Heaslip (Mount Remarkable), Mayor Ben Browne from 10.23am (Northern Areas), Mayor Kathie Bowman (Orroroo Carrieton), Mayor Rodney Reid (Wakefield), Mayor Greg Flint (Flinders Ranges), Mayor Ruth Whittle OAM (Peterborough), Mayor Leon Stephens (Port Pirie) Mayor Wayne Thomas (Clare and Gilbert Valleys) and Mayor Darren Braund (Yorke Peninsula).

In Attendance

Hon. Geoff Brock MP. Council CEOs Mr James Miller (Adelaide Plains), Mr Stephen Rufus (Peterborough), Mr Eric Brown (Flinders Ranges), Mr Andrew MacDonald (Wakefield), Dr Helen Macdonald (Clare and Gilbert Valleys) and Council Staff Ms Jacqui Kelleher (Mt Remarkable) and Alyssa Denicola (Adelaide Plains). Ms Kelly-Anne Saffin (CEO RDA YMN), Mr Trevor Taylor (RDA BLGAP), Mr Tony Fox (GM Northern and Yorke Landscape Board), Nathan Petrus (Executive Director Member Services LGA) and Mr Simon Millcock (CEO Legatus Group).

Apologies

Mayor Leonie Kerley (Barunga West) and Mayor Bim Lange OAM (The Barossa). Council CEO's Mr Colin Byles (Northern Areas), Mr Andrew Cameron (Yorke Peninsula), Mr Martin McCarthy (Barossa), Mr David Stevenson (Goyder), Mr Dylan Strong (Orroroo Carrieton), Mr Sam Johnson (Mt Remarkable), Mr Peter Ackland (Port Pirie), Ms Maree Wauchope (Barunga West), Mr Russell Peate (Copper Coast), and Mr Brian Carr (Light). Ms Anne Moroney (CEO RDABGLAP), Ms Angela Ruddenklau (PIRSA), MP's Hon Stephan Knoll (Schubert), Hon Dan van Holst Pellekaan (Stuart), Mr Fraser Ellis (Narrunga), Hon Tony Piccolo (Light), Mr John Gee (Taylor).

Opening

The Chairman declared the meeting open at 10.00am

2 Welcome

The Chairman welcomed everyone to the meeting. Adelaide Plains Council Mayor Mark Wasley welcomed everyone to Mallala.

Mayor Wasley provided a presentation which included the current population growth of 3.4% makes the second fastest growth rate for councils just behind Mount Barker. The Northern Connector has reduced the travel time to Adelaide and there are 730 new residents a year moving into the Adelaide Plains. The predictions are for 3,500 new homes over the next 10 years. The new Xavier School was completed in 6 months and it is anticipated they will have enrolments of 1,100 by 2030. The current growth rate will have Two Wells by 2040 as the 11th largest town in South Australia. Work has commenced on the Two Wells Village Green a Mainstreet development. The Northern Area Irrigation Scheme is assisting the growth of businesses with further opportunities for the Light River area.

3 Confirmation of Previous Minutes

Minutes of the Ordinary Meeting held 5 March 2021.

Motion: That the minutes of the Legatus Group Meeting held on 5 March 2021 be taken as read and confirmed.

Moved: Mayor Leon Stephens Seconded: Mayor Darren Braund

CARRIED

4 Business arising not otherwise on the agenda

4.1 Rating Equity

The Legatus Group CEO provided a report with the agenda and Mayor Matthey provided an update.

4.2 Financial Management Services

The Legatus Group CEO provided a report with the agenda.

4.3 SA Coastal Council Alliance

10.23am Mayor Browne attends the meeting

The SA Coastal Council Alliance provided a report with the agenda and Mayor's Wasley and Stephens spoke on the topic.

Motion: That the Legatus Group supports and funds the proposed model for the Legatus Group Councils to the SA Coastal Council Alliance as being spread equally across member councils.

Moved: Mayor Stephens Seconded: Mayor Bill O'Brien.

Motion: With the consent of the seconder Mayor Stephens seeks leave to withdraw the motion.

Moved: Mayor Ben Browne Seconded: Mayor Darren Braund CARRIED

Motion: That the Legatus Group funds the \$12,000 plus GST for the 2021/2022 subscription fees to the South Australian Coastal Council Alliance from general reserves and that a budget adjustment is required for the Legatus Group 2021/2022 budget.

Moved: Mayor Stephens Seconded: Mayor Bill O'Brien. CARRIED

4.4 Funding Equity for local road upgrades.

The Legatus Group CEO provided a report with the agenda which included a media release. The video which had been produced and distributed was shown. The report also included a motion from the Wakefield Regional Council to the Australian Local Government Associations National Assembly re federal road funding.

Motion:

1. That the Legatus Group thanks Mayor Leon Stephens, Cr Malcolm May and Mr Grant Jaeschke for providing their support to the video.
2. That the Legatus Group supports the motion by the Wakefield Regional Council that the allocation of federal road funding is distributed to local governments in accordance with the National Principles of horizontal equalisation as required by the Local Government (Financial Assistance) Act 1995.

Moved: Mayor Rodney Reid Seconded: Mayor Ben Browne CARRIED

5 Presentations

5.1 Hon Geoff Brock MP apologised for not being at the last Legatus Group meeting and outlined he was there to hear from member councils.

5.2 Kelly-Anne Saffin CEO RDA Yorke Mid North provided a report on behalf of the RDAs with a focus on workforce issues in the region. This information will be provided in a more detailed report to all councils. Key points included a decline in unemployment levels and job vacancies were high. Key challenges include the lack of data for Regional SA on work readiness in the regions plus housing, HR capacity within businesses and the need for migration reform. RDA BGLAP's are hosting the Transforming Business 2021 Conference on "Innovating Your Business Model" - Re-thinking Business Conference in July and RDAYMN are hosting an Economic Summit in September.

5.3 Tony Fox GM Northern and Yorke Landscape Board discussed their Annual Business Plan which is with the Minister and will then be distributed to all councils. He outlined the statutory obligations and the core functions with key priority areas of (1) Community, (2) Biodiversity, (3) Water Management, (4) Sustainable Agriculture and (5) Pest Plant Animal Control.

5.4 Kristian Le Gallou from Rawtec consultants for the Legatus Group Waste Management Action Plan provided an update including the process being undertaken and the initial

observations. Simon Millcock advised there is a reference group and that along with the consultancy there are current discussions re possible trial compost site, regional material recovery facilities and community led micro-factories.

5.5 Christie Lai Lam from the University of Adelaide provided an update on the wellbeing research project being undertaken and seeking feedback before the report is finalised.

6 Chairman's Report

6.1 Chair Mayor Peter Matthey advised that he had attended all the required SAROC and LGA meetings along with the SAROC workshop on Employment in Regional South Australia. He had also attended and opened the SAROC Regional Waste Pathways Forum in Tanunda held in partnership with the Legatus Group and he complimented Simon Millcock on arranging two excellent speakers Veena Sahajwalla and Herve Calmy.

6.2 CEO's Performance Review

A report was provided with the agenda. The Legatus Mayors and CEOs were provided an attachment to the agenda of the external review report of the CEOs performance marked confidential which had been approved for distribution with the agenda by the Chair and Deputy Chairs after being provided to the Legatus Group CEO.

Mayor Peter Matthey requested all persons to leave the room apart from the Legatus Group Board members so the CEOs performance could be discussed in confidence.

All non-board members then left the room.

Motion: That the Legatus Group supports a 3% increase to the CEOs remuneration commencing 1 July 2021.

Moved: Mayor Kathy Bowman Seconded: Mayor Bill O'Brien CARRIED

Motion: That the Legatus Group Chair and Deputy Chairs investigate the governance of moving into confidence as per the Legatus Group Charter.

Moved: Mayor Ruth Whittle Seconded: Mayor Leon Stephens CARRIED

All those attending the meeting then returned to the room.

7 Items referred by Councils

7.1 New Planning and Design Code

The Copper Coast Councils provided a report with the agenda and Mayor Talbot spoke to the report.

Motion:

1. That Legatus forward a Motion to the Local Government Association to request the State Government to undertake the implementation of an Independent anonymous survey of the existing Planning Portal and current processes of the new Planning and Design Code.
2. The results of such independent, anonymous survey to be provided to all Councils.
3. That the Local Government Association work with the State Government to implement the outcomes of the independent anonymous survey.

4. The Local Government Association also work with the State Government to streamline the current processes and Planning Portal of the new Planning and Design Code, so that Development Applications are progressed more efficiently, leading to better outcomes for Council, Applicants and less cost.

Moved: Mayor Roslyn Talbot Seconded: Mayor Rodney Reid

General discussion.

Formal motion: That the motion by Mayor Talbot seconded by Mayor Reid lay on the table until the next Legatus Group meeting.

Moved: Mayor Bill O'Brien Seconded: Mayor Ruth Whittle

CARRIED

8 20/21 Business Plan Project Updates

The Legatus Group CEO's report on the 2020/2021 projects was contained in the agenda along with reports from Project Officers. The Chair invited questions.

Motion:

1. That the meeting notes the report
2. That the Legatus Group receives the report titled Inclusive and Accessible Tourism Experiences for the Yorke Peninsula and publishes on the Legatus Group Website.

Moved: Mayor Darren Braund Seconded: Mayor Mark Wasley

CARRIED

9 Financial Reports

9.1 2020/2021 Budget / Finance Update

The Legatus Group CEO provided a report with the agenda which included until 30 April 2021 (1) Budget Comparison (2) Profit and Loss by job and comparison (3) Balance Sheet & (4) Profit and Loss report.

Motion: That pursuant to Section 123(13) of the Local Government Act 1999 and Section 7 of the Local Government (Financial management) Regulations 2011 that the Legatus Group notes the contents of the Statutory Finance Reports for the period ending 30 April 2021 including the budget review.

Moved: Mayor Kathy Bowman Seconded: Mayor Ben Browne

CARRIED

9.2 CEOs Credit Card expenditure

Motion: That the Legatus Group notes the CEOs credit card expenditure report for the period 1 February 2021 – 30 April 2021.

Moved: Mayor Rodney Reid Seconded: Mayor Darren Braund

CARRIED

10 Audit and Risk Management Committee

Mayor Kathie Bowman as Chair of the Committee provided a report which included the minutes of their meeting held 3 June 2021.

Motion: That the Legatus Group notes the report and endorses the recommendation that the Audit and Risk Management Committee members have access via the read only format to the financial transaction reports of the Legatus Group.

Moved: Mayor Kathy Bowman Seconded: Mayor Rodney Reid

CARRIED

11 2021/2022 Legatus Group Business Plan and Budget

The Legatus Group CEO provided a report with the agenda which included the attachments of the 2021/2022 Business Plan and Budget and responses from member councils. The meeting noted the charter no longer requires approval from all member councils and that the annual membership fee will be an agenda item for the Annual General Meeting.

Motion: That the Legatus Group adopts the 2021/2022 Legatus Group Business Plan and Budget using draft 2 of the budget.

Moved: Mayor Rodney Reid Seconded: Mayor Bill O'Brien

CARRIED

12 Legatus Group Strategic Plan Review

The Legatus Group CEO provided a report with the agenda along with an attachment for consideration by the Legatus Group.

Motion:

1. That the Legatus Group receives the report and accepts the 6 Key Findings outlined.
2. That the Legatus Group CEO provides a detailed response to each of the 6 Key Findings, develops a draft 3-year action plan and provides an update to the long-term financial plan for consideration at the Legatus Group Annual General Meeting on 3 September 2021.

Moved: Mayor Leon Stephens Seconded: Mayor Darren Braund

CARRIED

13 Legatus Group Regional Management Group

Colin Byles Chair of the Legatus Group Regional Management Group provided a report which contained the minutes of their meeting held 14 May 2021.

Motion:

1. That the Legatus Group notes the report.
2. That the Legatus Group establishes a reference group to develop the scope and identify the data set and needs for a review of the regions needs re public transport.

Moved: Mayor Mark Wasley Seconded: Mayor Philip Heaslip

CARRIED

14 Legatus Road and Transport Infrastructure Advisory Committee

Dr Helen Macdonald the Chair of the Legatus Road and Transport Infrastructure Advisory Committee provided a report with the agenda which contained the notes of their meeting held 14 May 2021.

Motion:

1. That the Legatus Group adopts the variations to the Road Deficiencies Action Plans 1 and 2.

2. That the Legatus Group set as their ranking for the 2021/2022 SLRP applications the following list of roads:

| Overall Ranking | Council | Road name | Segment |
|-----------------|-------------------------|------------------------------|---|
| 1 | Orroroo Carrieton | Orroroo Heavy Vehicle Bypass | North Tce to Price Maurice Road |
| 2 | Clare & Gilbert Valleys | Main Road 45 | Waterloo Road to Steelton Road |
| 3 | Barossa Council | Stockwell Road | Carra Hill Road to Penrice Road |
| 4 | Light | Mudla Wirra Road | End of the seal to Owen Road |
| 5 | Yorke Peninsula | North Coast Road | Point Turton Township to Point Souttar Road |
| 6 | Copper Coast | Roach Street | Copper Coast Highway to Agery Road |
| 7 | Light | Gerald Roberts Road | Gomersal Road to Robert Steele Road |
| 8 | Barossa | Moculta Road | Murray Street to Truro Road |

Moved: Mayor Rodney Reid Seconded: Mayor Kathy Bowman CARRIED

15 Legatus Group CWMS Advisory Committee

Andrew MacDonald Chair of the Committee provided a report which included the minutes of their meetings held on 17 May 2021

Motion:

- 1) That the meeting notes the report.
- 2) That the Legatus Group receives the reports (1) Making and Using Organic Compost and (2) Expansion options for CWMS and that they are published on the Legatus Group Website.

Moved: Mayor Rodney Reid Seconded: Mayor Wayne Thomas CARRIED

16 Legatus Group Visitor Information Services Advisory Committee

The Legatus Group CEO provided a report with the agenda which included the minutes of their meeting on 4 June 2021.

17 Local Government Association and SAROC

17.1 LGA Update

Nathan Petrus LGA provided an update on (1) Local Government Reform Bill that has been approved through both Houses of Parliament and now moves into the implementation phase (2) Councils in focus website due to commence in August 2021 which will allow for comparisons on performance and submissions on this topic are due by 16 July 2021 and (3) LGITSA and LGA are progressing on a cyber security framework.

17.2 SAROC Key Outcomes report provided with the agenda.

18 Other Business

18.1 Rolling 5-year average valuations for councils

Mayor Wayne Thomas provided a report with the agenda and general discussion undertaken on this topic.

18.2 Legatus Group CEO Conflict of interest

The Legatus Group CEO provided a report with the agenda which included his commencement of training as volunteer for the SA Ambulance Service and conflict of interest as volunteer coordinator for the Clare Valley Festival of the Lamb and leave being taken for chef exchange projects.

Motion: That the Legatus Group notes the conflict of interest as outlined.

Moved: Mayor Leon Stephens Seconded: Mayor Ruth Whittle CARRIED

18.3 Mayor Ruth Whittle 30 years as Mayor District Council of Peterborough

Mayor Reid raised the recent milestone by Mayor Ruth Whittle of 30 years as the Mayor District Council of Peterborough.

Motion: That the Legatus Group acknowledges and congratulates Mayor Ruth Whittle on achieving the milestone of being the Mayor of the District Council of Peterborough for 30 years.

Moved Mayor Rodney Reid Seconded: Mayor Kathy Bowmans CARRIED

18.4 Support for Regional Family and Business Support Officers

Mayor Peter Matthey advised of his conflict of interest on this matter and removed himself from the meeting prior to any discussions commencing. Deputy Chair Mayor Rodney Reid then chaired the meeting. Mayor Kathy Bowman advised the meeting that she had been advised by CEO Dylan Strong that the 2 Family and Business Support Officers Anthony North and Emma Scharkie contracts are due to expire on 30 June 2021.

The meeting noted these positions were created by PIRSA after lobbying from the 7 Northern Councils via the Legatus Group following the Legatus Group November 2019 meeting. The motion from that meeting was to support in partnership with the Councils of Orroroo Carrieton, Peterborough, Flinders Ranges, Northern Areas, Mount Remarkable, Port Pirie and Goyder a community wellbeing project for up to \$100,000 per year over the 3 financial years 2019/2020, 2020/2021 and 2021/2022.

The meeting discussed the following: (1) that no funds were required in the financial years 2019/2020 and 2020/2021 as the State Government funded the 2 Family and Business Support Officers and (2) that the 2021/2022 Legatus Group budget approved earlier in the meeting allocates \$100,000 towards Wellbeing Officers. It was also noted earlier in the meeting at item 5.5 of the value of the Family and Business Support program and that it should be strengthened.

Motion:

1. That the Legatus Group as a matter of urgency requests for the extension of the current two Family and Business Support Officer positions beyond the 30 June 2021 by lobbying the South Australian Government.
2. That to assist with the funding for these two position the \$100,000 in the 21/22 Legatus Group budget allocated for Wellbeing Officers can be used.

Moved: Mayor Kathy Bowman Seconded: Mayor Leon Stephens CARRIED

Mayor Peter Matthey returned to the meeting and continued Chairing.

19 NEXT MEETING

Friday 3 September 2021 hosted by District Council Orroroo Carrieton and to include the AGM

20 CLOSE

Meeting closed by the Chair at 12.50 pm

4. BUSINESS ARISING NOT OTHERWISE ON THE AGENDA

4.1 Rating Equity

Reports for Discussion

From: Simon Millcock, CEO, Legatus Group

Recommendation: For discussion.

Background

The Legatus Group Chair will provide an update on recent correspondence and discussions held including with the State Treasurer and SAROC.

The Office Manager to the Hon Vickie Chapman MP has provided the following responses with reference to the 27 May 2021 Legatus Group Chairs letter on this topic.

- *17 June 2021: Thank you for your email dated 1 June 2021 providing a copy of Mayor Peter Matthey's letter about fair rates for electricity generation. I am writing to advise that it will be necessary for some enquiries to be undertaken before the Minister for Planning and Local Government will be in a position to respond to your letter in substance. It is expected that those enquiries will be completed by the end of July 2021. A further letter will be provided to you once those enquires have been carried out.*
- *12 August 2021: Further to my earlier email dated 17 June 2021, I am writing to advise that the Minister for Planning and Local Government will now be in a position to respond to your letter in substance in early September 2021. I apologise for the delay in advising you of the revised date.*

The Legatus Group CEO advised the Office of the Minister for Planning and Local Government that the Legatus Group was next meeting on 3 September 2021.

The LGA have advised that the Treasurer Hon Ron Lucas responded on 17 August 2021 with reference to the matter from the LGA President's March 2021 letter and her May 2021 meeting with the Treasurer. The Treasurer has indicated he does not support the proposed legislative changes.

4.2 Wellbeing / FaB Officers

Reports for Discussion

From: Simon Millcock, CEO, Legatus Group

Recommendation:

1. **The Legatus Group receives the Wellbeing Gap Analysis Legatus Group Northern Councils Report and notes that the majority of the Mayors supported the report being released on the Legatus Group Website.**
2. **The Legatus Group supports the Legatus Group CEO to continue identifying opportunities including grant funding and partnerships for the development of a better model for regional coordination to 1) assist the local communities to access mental health services; 2) support service providers align their services with the local needs, as well as; 3) collaborate with local councils to gain more resources so that there is proper investment in local wellbeing.**
3. **The Legatus Group writes to Minister David Basham thanking the SA Government for extending the contracts of the two Family and Business Support Officer positions until 30 June 2022 and recommends that the Legatus Group is invited to provide a presentation on a model for better regional coordination re wellbeing to the Governments Regional Development Strategy Forum.**

Background

Noted that Mayor Peter Matthey has previously declared a conflict of interest on this matter and will leave the meeting during this item.

Wellbeing Gap Analysis Legatus Group Northern Councils Report

Following the presentation at the 11 June 2021 Legatus Group meeting by Adelaide University Christie Lai Lam an invite was made to provide further feedback on the report. The working group overseeing this report approved via their final input to the report. The Legatus Group CEO distributed it to all Mayors on 20th and 30th July 2021 seeking approval to place the report on the Legatus Group website. This was due to several agencies seeking a copy and so it could be distributed to Ministers Basham and van Holst Pellekann prior to meeting with them.

There were nine Mayors who responded with their approval for the report to be posted on the Legatus Group website with none responding to not approve. The report as then posted on the Legatus Group website.

Key findings:

1. Mental health in the regions is a very complex issue and accessing support services is difficult and overall fragmented.
2. Current Mental Health Services in the Legatus Group Northern Councils are very differentiated.
3. There ARE long-term impacts of drought and COVID-19 on the wellbeing of people in the Northern Communities.

The study indicated there is an urgent need for the introduction of region-specific, culturally appropriate mental health services with more outreach efforts, face-to-face as well as culturally safe services to improve the effectiveness of services provided in the Legatus Group Northern Councils.

The findings show there is an imperative need for better regional coordination to 1) assist the local communities to access mental health services; 2) support service providers align their services with the local needs, as well as; 3) collaborate with local councils to get more resources so that there is proper investment in local wellbeing.

The recommendations below summarise what health authorities and stakeholders can actively do to improve the mental health services in the regions. These recommendations build on the work that current services already do well, but also pave the way for new and innovative opportunities that would strengthen the entire mental health service system in the regions more effectively and responsively. The objective is for the community to get the best return from services delivered.

- The Family and Business Support Program (FaBS Mentors) is a good program and a model that should continue and be strengthened.
- Build effective and meaningful communication links between local governments, regional agencies, service providers and local communities.
 - i. Establish a Mental Health Coordinator who will be the central focal point of contact providing mental health service information in the region, facilitate meetings with various stakeholders, support local councils for local wellbeing plans, as well as collaborate with these councils on grant applications.
 - ii. At the community level, establish a (virtual) hub as a central point so that people can have better access to the resources relating to mental health, share their experiences, and receive practical advice as to how to access the services.
- More investment in early intervention and appropriately equipped clinical services.
 - i. Support more basic and well-located mental wellbeing staff who can do mental health training in terms of first aid, basic understanding of the suicide risks, and who are already involved in the industry and farmer community (prior to escalation)
 - ii. Place-based psychologists.
- Focus on community awareness and capacity building

Family and Business Support Officers

Following discussions by the Legatus Group CEO with the two Family and Business Support Officers on the 18 June 2021 Mayor Bill O'Brien wrote to the Hon David Basham MP Minister for Primary Industries and Regional Development and cc'd Hon Dan van Holst Pellekaan MP

Subject: Extension of Family and Business Support Officers

Dear Minister Basham,

The 15 member councils of the Legatus Group would like to extend their appreciation for the two expanded Family and Business Support Officer roles, occupied by Anthony North and Emma Scharkie, who have been employed in our region. This followed discussions on the 14 December 2019 with Premier Marshall, then Minister for Primary Industries the Hon. Tim Whetstone, the Minister for Health and our local member the Hon. Dan Van Holst Pellekaan to propose a joint approach between PIRSA, Health SA and Local Government to bring more services to the region.

Please also refer to correspondence from the District Council of Orreroo Carrieton dated 12th August 2020 which outlines the collaborative approach with your department (Primary Industries and Regions SA) which included the need to expand the Family and Business Support program.

The Legatus Group are finalising a report in partnership with University of Adelaide on a community wellbeing awareness and gap analysis to gain greater clarity on the current situation and needs in the Legatus Group region.

The impacts of drought on farmers and farming communities alike are well known. The initial findings of the report recognise the compounding effect that drought, and the ongoing COVID-19 pandemic, have on the levels of mental health and wellbeing in our regions. The expanded FaB officer roles appointed in our region are cited as an effective program which should be strengthened.

The Legatus Group as a matter of urgency is requesting that these 2 positions are maintained in the medium term.

The Legatus Group in partnership with the Councils of Orroroo Carrieton, Peterborough, Flinders Ranges, Northern Areas, Mount Remarkable, Port Pirie and Goyder would welcome investigating ways to partner with the State Government if needed to ensure this occurs.

The Legatus Group will also be considering the outcomes from the wellbeing report as it seeks to progress discussions to improve the effectiveness of current mental health services in the region.

In my role as a committee member of the SA Regional Organisation of Councils and Deputy Chair of the Legatus Group I make myself and Mayor Kathie Bowman District Council Orroroo Carrieton available to meet with you and others from the State Government at your earliest convenience to discuss this matter.

Please note that this letter is signed by me as our Chair Mayor Peter Matthey has a declared conflict of interest in this matter and has not been party to our decisions re this support.

The Minister's written response was:

Thank you for your letter of 18 June 2021 regarding the continuation of the Family and Business Support (FaBS) mentor roles in your region.

The members of Legatus are to be commended for taking the initiative to partner with the University of Adelaide to develop a report on community wellbeing awareness and I look forward to hearing the conclusions of the report. It is interesting to hear the report has cited the FaBS mentors as having made a valuable and effective contribution that should be maintained.

It was pleasing to be advised that the Legatus Group is committed to partnering on delivery of the FaBS program and the group has made funding available in the 2021/22 financial year to ensure the mentors continue to support people in need.

As part of the 2021-22 State Budget, the Marshall Liberal Government announced an additional \$2.2 million will be made available over three years to fund the Family and Business Support mentors and Rural Financial Counselling Service programs, supporting primary producers affected by adverse events such as drought.

With this additional State funding commitment and the support of the Legatus Group, I am happy to advise the process to extend the engagement of Mr Anthony North and Ms Emma Scharke as FaBS Mentors is complete, with contractual extensions provided until 30 June 2022.

While my portfolio is not resourced to fund health services, I recognise the importance of mental health and wellbeing for farmers and rural businesses and I would welcome you working with your local Member for Stuart, the Hon Dan van Holst Pellekaan MP to arrange a suitable opportunity to meet.

Once again, thank you for writing to me regarding this important matter.

Yours sincerely

Hon David Basham MP

MINISTER FOR PRIMARY INDUSTRIES AND REGIONAL DEVELOPMENT

cc. Hon Dan van Holst Pellekaan MP

The Legatus Group CEO corresponded with the relevant Department of Primary Industries and Regions (PIRSA) Officers and on the 17 July 2021 the Legatus Group CEO was advised that the positions have been extended until 30 June 2022.

Further discussions were undertaken and it was identified that they were extended with a limited capacity although it was too early at this stage to know if that would impact on their roles. The Legatus Group CEO committed to stay in contact and revisit their progress mid-term.

As such there is no need to currently commit funding towards the FaB Officers but these funds may be able to assist with progressing recommendations from the Wellbeing Gap Analysis Legatus Group Northern Councils Report.

The report and the extension of the FaBs was a topic of discussion by Mayors O'Brien and Bowman and the Legatus Group CEO with Ministers Basham and van Holst Pellekann on Thursday 26 August 2021. The Ministers were thanked for their support in securing the extension of the current 2 FaBs Mentors for the Northern Council Region of the Legatus Group for the next 12 months and it was noted that PIRSA have committed to the FaBs program for 3 years across SA.

Discussion on key findings from the report noted the strong references to health and that the relevant place for further support should centre around the Regional Development Strategy which has been developed to shape the long-term direction of regional SA. The Strategy outlines how the government will work with communities to encourage regional development across the state to be resilient to challenges and help them thrive. The forum for the Strategy includes relevant Department heads and they will be meeting later in 2021.

There are 5 strategic priorities identified with the strategy to guide government investment, decision making and service delivery to reflect the priorities of the regions. Item 4 is the most relevant in reference to the Legatus Groups report:

1. Regional Voice – Engage regional stakeholders, businesses and communities to identify ways to grow.
2. Regional Connectivity – Identify and enhance digital connectivity through telecommunications and data infrastructure, and making sure infrastructure programs, including transport network solutions, engage representatives for local input.
3. Regional Leadership and Skills – Engage and give regional leaders access to development opportunities and have strategies in place to support worker shortages.
4. Regional Services – Identify regional service gaps and put in place services for community safety, well-being and liveability.
5. Regional Investment – Focus on initiatives that result in increased trade, productivity, profitability sustainability and growth.

The Legatus Group CEO met with Brett Bartel, Director, Recovery Rural Solutions SA - PIRSA to discuss the FaBS program and interest in a partnership to ensure the support is targeted to the best value for the region. Discussions included the possibility to co-design a FaBs program in the Legatus Group region in partnership with the SA Government and others.

It was suggested that the current work being undertaken by the Yorke Mid North Alliance to progress a Regional Resilience Plan should include the wellbeing aspects that the Legatus Group report has seen as priorities. It was noted that the FaBs program can be flexible and can be scaled up and down.

The Legatus Group CEO has been approached by Lifeline Connect Centre Clare through Lifeline Broken Hill Country to Coast and has met with their CEO Scott Hammond. This meeting discussed the progress Lifeline are making with the Clare Connect Centre in the areas of mental health which has been designed from their Broken Hill Connect Centre. Lifeline have been in discussions with Wellbeing SA and advised that there were several synergies in the Legatus Group report which fit with their model.

4.3 Funding Equity for roads

Reports for Discussion

From: Simon Millcock, CEO, Legatus Group

Recommendations: That the Legatus Group supports the Wakefield Regional Councils proposed agenda item for the LGA Annual General Meeting that requests the LGA to call on the South Australian Grants Commission to review its distribution formula, to ensure the allocation of federal road funding is distributed to local governments within South Australia, in accordance with the National Principles of horizontal equalisation as required by the Local Government (Financial Assistance) Act 1995.

Background

At its 11 June 2021 meeting the Legatus Group supported the motion by the Wakefield Regional Council (WRC) that the allocation of federal road funding is distributed to local governments in accordance with the National Principles of horizontal equalisation as required by the Local Government (Financial Assistance) Act 1995.

The WRC presented their motion which was approved at the ALGA National General Assembly which calls on the Australian Government to work with state/territory Local Government Grants Commissions across Australia, to ensure the allocation of federal road funding is distributed to local governments in accordance with the National Principles of horizontal equalisation as required by the Local Government (Financial Assistance) Act 1995.

The WRC are now progressing (see proposal below) with an item of business at the LGA General Meeting and seek support from the Legatus Group to endorse their recommendation.

| | |
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| Council Name | Wakefield Regional Council |
| The body the item is being referred to <i>Proposals may only be submitted to the ROC of which council is a member, or to the LGA Board of Directors.</i> | SAROC |
| Subject of the proposed item of business | Equitable Distribution of Federal Roads Funding to Rural Councils within South Australia |
| Proposed motion for the General Meeting | That the Annual General Meeting requests the LGA to call on the South Australian Grants Commission to review its distribution formula, to ensure the allocation of federal road funding is distributed to local governments within South Australia, in accordance with the National Principles of horizontal equalisation as required by the Local Government (Financial Assistance) Act 1995. |
| Supporting information <i>Provide a summary of the issue(s), relevant background</i> | The purpose of this motion is to address the inequitable distribution of federal road funding to councils within South Australia. |

| <p><i>information, description of the impact on the sector and evidence that this is an item of strategic importance to local government.</i></p> | <p>Councils that cannot generate significant amounts of their own revenue are dependent on grant funding from other levels of government, including Identified Local Roads and Roads to Recovery Funding. The finances of councils with small populations and large road/freight networks is under pressure, which limits their ability to maintain critical assets and grow their region.</p> <p>In accordance with Section 16 of the Act, the Australian Government’s Department of Infrastructure, Transport, Regional Development and Communications, provided to the Hon Mark Coulton MP, in March 2020, the 2016-17 Local Government National Report (most recent report). The report presents details on the distribution of the Australian Government’s financial assistance to local governments, specifically the Financial Assistance Grants (FAGs), which includes the General-Purpose Grant and Identified Local Roads Grant. It should be noted that Roads to Recovery Funding is generally distributed in the same way.</p> <p>The following table presents information taken directly from the 2016-17 Local Government National Report. It would appear from the data that the National Principle of full horizontal equalisation for the allocation of roads funding is <u>NOT</u> consistently applied by state/territory Local Government Grants Commissions; as a result, many rural councils are financially disadvantaged. The rural allocation within South Australia is alarming when compared to other states/territory.</p> <table border="1" data-bbox="507 987 1560 1615"> <thead> <tr> <th>State/Territory</th> <th>Rural Average Grant Allocation Per KM of Road</th> <th>Urban Average Grant Allocation Per KM of Road</th> <th>Rural Allocation as a % of Urban Per KM of Road</th> <th>Rural councils that receive less than the state rural average</th> </tr> </thead> <tbody> <tr> <td>NSW</td> <td>\$1,080</td> <td>\$2,239</td> <td>48%</td> <td>39</td> </tr> <tr> <td>NT</td> <td>\$1,425</td> <td>\$2,870</td> <td>50%</td> <td>9</td> </tr> <tr> <td>QLD</td> <td>\$638</td> <td>\$1,141</td> <td>56%</td> <td>33</td> </tr> <tr> <td>SA</td> <td>\$285</td> <td>\$1,804</td> <td>16%</td> <td>25</td> </tr> <tr> <td>Tas</td> <td>\$2,384</td> <td>\$3,413</td> <td>70%</td> <td>9</td> </tr> <tr> <td>Vic</td> <td>\$972</td> <td>\$1,508</td> <td>64%</td> <td>11</td> </tr> <tr> <td>WA</td> <td>\$731</td> <td>\$1,980</td> <td>37%</td> <td>67</td> </tr> </tbody> </table> <p>Source: 2016-17 Local Government National Report, Australian Government-Department of Infrastructure, Transport, Regional Development and Communications</p> <p>It is recommended that the Annual General Meeting requests the LGA to calls on the South Australian Grants Commission to review its distribution formula, to ensure the allocation of federal road funding is distributed to local governments within South Australia, in accordance with the National Principles of horizontal equalisation as required by the Local Government (Financial Assistance) Act 1995.</p> | State/Territory | Rural Average Grant Allocation Per KM of Road | Urban Average Grant Allocation Per KM of Road | Rural Allocation as a % of Urban Per KM of Road | Rural councils that receive less than the state rural average | NSW | \$1,080 | \$2,239 | 48% | 39 | NT | \$1,425 | \$2,870 | 50% | 9 | QLD | \$638 | \$1,141 | 56% | 33 | SA | \$285 | \$1,804 | 16% | 25 | Tas | \$2,384 | \$3,413 | 70% | 9 | Vic | \$972 | \$1,508 | 64% | 11 | WA | \$731 | \$1,980 | 37% | 67 |
|---|---|---|---|---|---|---|-----|---------|---------|-----|----|----|---------|---------|-----|---|-----|-------|---------|-----|----|----|-------|---------|-----|----|-----|---------|---------|-----|---|-----|-------|---------|-----|----|----|-------|---------|-----|----|
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| WA | \$731 | \$1,980 | 37% | 67 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>LGA Policy Manual</p> <p><i>Does this item require a change to the LGA Policy</i></p> | <p>No</p> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

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| <i>Manual (new policy or amendment to existing policy)?</i> | |
| LGA Strategic Plan reference | Strategy I: Advocate Achieve greater influence for local government Outcome I.2: Governments rely on our proactive contribution to policy and legislation that impacts councils, leading to better outcomes for communities. |
| Council Contact Officer submitting form | Andrew MacDonald andrew@wrc.sa.gov.au 0499 997 933 |
| Council Meeting minute reference and date of meeting | This motion was endorsed by Wakefield Regional Council at its ordinary meeting held on Wednesday 28 July 2021. |
| Date submitted to LGA | Friday 30 July 2021 |

4.4 New Planning and Design Code

Reports for Discussion

From: Simon Millcock, CEO, Legatus Group

Recommendations: For discussion

Background

At the 11 June 2021 Legatus Group meeting the Copper Coast Council provided a report with the agenda and Mayor Talbot spoke to the report. The following motion was moved and seconded and then a Formal motion: That the motion by Mayor Talbot seconded by Mayor Reid lay on the table until the next Legatus Group meeting.

1. That Legatus forward a Motion to the Local Government Association to request the State Government to undertake the implementation of an Independent anonymous survey of the existing Planning Portal and current processes of the new Planning and Design Code.
2. The results of such independent, anonymous survey to be provided to all Councils.
3. That the Local Government Association work with the State Government to implement the outcomes of the independent anonymous survey.
4. The Local Government Association also work with the State Government to streamline the current processes and Planning Portal of the new Planning and Design Code, so that Development Applications are progressed more efficiently, leading to better outcomes for Council, Applicants and less cost.

4.5 Legatus Coastal Council Forum

Reports for Discussion

From: Simon Millcock, CEO, Legatus Group

Recommendations: That the Legatus Group supports the formation of a Legatus Coastal Council Forum.

Background

The Legatus Group CEO coordinated a meeting on 28 July 2021 and the notes from that meeting are:

Attendees: Councils - Mayors Mark Wasley, Rodney Reid, Darren Braund, Roslyn Talbot, Leonie Kerley, Leon Stephen and Phillip Heaslip, CEO's Andrew MacDonald, Russell Peate and Sam Johnson, Council staff, Tom Jones, Letitia Dahl-helm, Stephen Goldsworthy and Kathryn Johnson. Others Yorke Peninsula Tourism – Brooke Liebelt, SA Coastal Council Alliance (SACCA) – Adam Gray, Northern and Yorke Landscape Board – Tony Fox and Max Barr and Legatus Group CEO – Simon Millcock.

1. Simon Millcock Legatus Group CEO

- Stage 1 projects from the Coastal Management Action Plan (CMAP) implementation by the YP, Copper Coats and Barunga West Councils completed and reported on
- SACCA membership for Legatus Group Councils 21/22 is being funded for the 6 Legatus Group Councils (Pt Pirie in USG) by the Legatus Group
- Update on tourism accessibility project for the 3 YP Councils – waiting on site visits by consultant once Covid restrictions allow
- The Walk the Yorke has been identified as trial for accessible e-trike project funded through grant as joint project with Legatus Group, Yankalilla and Mitcham Councils and YP reference group in place
- Progress on the Remarkable Sth Flinders Ranges Council Tourism project with responses from reference group to draft report
- 21/22 Legatus Group budget has an allocation of \$10k for Coastal Management Action Plan \$8k for Remarkable Sth Flinders Ranges and other funds subject to grants for Tourism Accessibility / Mixed Reality

General discussion held on the value in having a Legatus Group Coastal Council Forum that could meet 30 minutes prior to the Legatus Group Board to discuss Coastal issues and not delay Legatus Group meeting as not all councils were coastal. This would allow Tony Fox to also be in attendance. Noted that for September meeting with AGM then online meeting prior would be appropriate.

2. Adam Gray EO SACCA

- Offered to help facilitate a Legatus Group Coastal Council Forum
- Update on SACCA business plan and the involvement of Legatus Group Councils to ensure value for membership
- SACCA considering a forum to be held in conjunction with the LGA AGM and include announcements re ongoing committee for SACCA

3. Tony Fox GM Northern and Yorke Landscape Board provided an update on the Landscape Priority Funds Grant – Coasting around the Yorke project. Which included:
 - Great response from all 7 councils which allowed for a very strong application and disappointed that it wasn't supported
 - There were twice as much requested as available in this 1st year of applications
 - The size of the project and length of 2 years went against what was decided which was to go initially with smaller projects
 - The project may have had too much of an economic development focus
 - They are now looking to fund major project for each Landscape Board region every couple of years and encouraged to submit again
 - Next round to be released soon
 - Landscape Board subject to interest from councils looking to resubmit and looking for up to 3 years of projects

Feedback / Comments

- Consensus from the meeting that the Legatus Group Coastal Councils are willing to support a further grant application by the Northern and Yorke Landscape Board for Landscape Priority Funds Grant – Coasting around the Yorke project
- The renewed application to better align with environmental work and have a more descriptive outline of the project's councils are working on
- Legatus Group to provide an updated list of projects, grants and dates for their coastal related project – Brian Hales to be contracted due to his knowledge in collating the first series of council projects
- Need to consider the changes since the first application to include:
 - Stage 1 implementation of the CMAP
 - Climate Change Sector Agreement
 - Accessible Tourism for YP
 - Remarkable South Flinders Ranges Council Tourism project
- Consideration could also include for the new application:
 - Use of Universities for a research project that monitors the work by use of data that is generated
 - Link with Drought Innovation Hub due to opportunities for involvement re farming

Actions

1. Simon Millcock to prepare and distribute the notes – discuss with Adam Gray areas for support to the forum.
2. Legatus contract Brian Hales to have report ready by end of August of updated list of council's projects.
3. Tony Fox to confirm the release of next round of funding and arrange renewed funding application.

4.6 SA Coastal Council Alliance Funding

Reports for Discussion

From: Simon Millcock, CEO, Legatus Group

Recommendation: For discussion re confirmation of payment by Legatus Group.

Background

The SACCA have provided the following update refunding and governance arrangements

- As you are aware SACCA has been consulting with all regional LGAs and the Metropolitan Seaside Councils Committee (MSCC) since December 2020 on its future governance structure & function as well as establishing a sustainable funding model that includes a 'subscription' from coastal Councils across the state (to cover SACCA core costs). I can confirm that all regional councils have considered this proposal and we have received confirmation from each of the Regional LGAs of support for both the governance and funding arrangements.
- As part of its own review the MSCC wrote to SACCA and advised that for the 2021-22 period SACCA should engage directly with each of the Metropolitan Councils and seek funding from those councils independent of the MSCC until such time as the MSCC resolves its review. On 27 July Mayor Keith Parkes (Chair – SACCA) wrote to each of the 8 Metropolitan coastal Council Mayors seeking funding support for 2021-22 and recognising that this was an interim approach for 2021-22. The SACCA correspondence included a description of SACCA's role, our value proposition and the importance of having all coastal Councils engaged. We also attached a copy of the Funding and Governance discussion paper and our 202-25 Strategic and Business Plan. SACCA has been contacted by a number of Council staff for additional information to support their Council in making a decision regarding SACCA's request. To date we have received formal confirmation of support from the City of Onkaparinga.
- Coorong Council has also endorsed membership of SACCA. The Coorong Council has an extensive coastline that is entirely managed by DEW Coorong national/conservation parks, the Council has no rateable properties on the coastline. Coorong Council is interested in the role of SACCA as it relates to sea level rise and the various impacts this might cause for the lower lakes.
- Next steps.
 - ✓ The LCLGA is preparing to invoice all regional LGAs, the Coorong Council and Metropolitan Councils as they respond to the request.
 - ✓ Over the next month I will be meeting with each of the Regional LGA CEOs to determine the most appropriate method to engage coastal Councils in their region. This will include proposed consultation on the SACCA 2021-22 Business Plan priorities
 - ✓ The SACCA Committee was 'elected' for the period 2019-2021, as such we are due to call for a new committee (in line with our revised governance arrangements) from October 2021-23. I will be liaising with Mayor Parkes, Mayor Sage and Tony Wright (LCLGA CEO) on the process for seeking nominations from Regional LGAs. The process for seeking nominations from metropolitan Councils is not clear while MSCC is still in review – we will consider this issue and recommend an approach to the SACCA Committee asap.

The Legatus Group CEO has been in discussions with SACCA Executive Officers advising that as outlined in their email update there is a risk that some Metropolitan Councils may not contribute to the model. As such this may impact on the administration and leverage ability of the Legatus Group and other Regional Council funds.

That as the funding for the Legatus Group councils is coming from Legatus Group reserves as opposed to council's budgets, then this advice should be presented to the board and seek their guidance.

The report which the Legatus Group based their decision to support SACCA funding included the following:

- Metropolitan Seaside Councils Committee (MSCC) is currently undertaking its own governance and strategic review and will consider its relationship with SACCA as part of its review.
- The funding approach is to cover SACCA administration costs from members fees and leverage external funding for specific approved projects.
- The SACCA will be seeking approximately \$2,000 per regional coastal Council and invoicing the regional LGAs and Metropolitan Seaside Councils Committee

5 PRESENTATIONS

5.1 MPs Hon Dan van Holst Pellekann and Hon Geoff Brock

5.2 RDA Kelly-Anne Saffin CEO RDA YMN

5.3 Tony Fox General Manager Northern and Yorke Landscape Board

5.4 Angela Ruddenklau Regional Coordinator Yorke and Mid North Regions PIRSA

6 CHAIRMANS REPORT

The Legatus Group Chairman may wish to provide a report to the meeting.

Recommendation: The Chairman's report be received

7 ITEMS REFERRED BY COUNCILS

7.1 Auditor-General Report - Community Wastewater Management Systems Reports for Discussion

From: Sam Johnson, CEO, District Council of Mount Remarkable

Recommendation: For discussion

Background:

The Auditor-General - Report 11 of 2021 - Examination of the Community Wastewater Management Systems Program has been tabled in Parliament and it can be found on their web page: <https://www.audit.sa.gov.au/publications/2021> it says:

It is important that all South Australians have access to safe and affordable sewerage services no matter where they live.

The SA Government is responsible for providing this service and has provided funding for many years to councils in regional areas to subsidise the construction of Community Wastewater Management Systems (CWMS) schemes in existing townships not serviced by the South Australian Water Corporation. Councils can recover the costs of installing and running the schemes through an annual service charge paid by

those receiving CWMS services. There are 173 CWMS schemes managed by 50 of the 68 councils across South Australia.

The Local Government Association of South Australia (the LGA) is responsible for administering the subsidy program (the CWMS Program) and establishing a CWMS management committee (the Committee) under a funding deed between the Minister for Local Government and the LGA.

For the three-and-a half-year period we examined, we concluded that overall, the LGA had not effectively managed the CWMS Program in a manner that demonstrated the purpose and objectives of the funding deed were met. This is because we identified fundamental gaps in some important areas during the period we examined. These included:

- the Committee not meeting for the 12 months from July 2018 to June 2019, and key matters not being progressed. Some of these matters were still outstanding at the time of our examination
- a lack of clarity over the permitted use of funding for administration and research and development costs
- the Committee not developing a 10-year rollout program of funding to meet the target of 2500 connections and not setting related milestones
- sound governance arrangements not being implemented as the Committee's terms of reference were not finalised, and reporting responsibilities and relationships were not clear
- instances where officers could not demonstrate that they acted within their delegated authority
- inaccuracies in reporting on outcomes
- a lack of records to evidence the assessment of applications and approval of funding allocations.

Legatus Group CEO note: This matter was discussed at the Legatus Group CWMS Advisory Committee meeting held on Friday 27 August 2021 refer to agenda item 15. That meeting noted:

- The lack of attention that has been given to governance and their observations of the need for change in this sector. This aligned with observations from the 2020 discussion paper provided by Paul Chapman and the decision by the LGA CWMS Committee to look at reform.
- Their support if the Legatus Group sought to progress further investigation with the LGA on the findings of this report. Following the Legatus Group meeting the committee would reconvene to consider this matter.
- To ensure that it was noted the value and support which has been provided to the sector by Michelle Wittholz the LGA CWMS Program Manager.

8 2021/2022 BUSINESS PLAN

8.1 Project Updates

Reports for Discussion

From: Simon Millcock, CEO, Legatus Group

Recommendation:

- a) That the meeting notes the report.**
- b) That the Legatus Group receives the reports titled (1) Implementing the Circular Economy in SA research paper completed and (2) A supply chain analysis of the circular economy in regional South Australia and approves their placement on the Legatus Group Website.**

Background:

These project updates are provided as a snapshot with colour coding used for each project heading: **Green – on track** **Yellow – some delay** **Red – potential concern**.

| I. Water / Climate Change / Drought | |
|--|---|
| Project | Status |
| Drought | <p>Future Drought Fund</p> <p>The Legatus Group CEO has met with Dr Rhiannon Schilling Program Leader – Agronomy South Australian Research and Development Institute who is the SA Drought Hub Deputy Director. The head agreement between the Commonwealth and the University of Adelaide to establish the SA Drought Hub was signed in late June 2021. They are establishing the operating framework for the hub appointing the Knowledge Broker position and Node Coordinators. Noting the head office will be in Roseworthy and one of the Nodes in Orroroo. There is a roadshow being undertaken with as the first step in the co-design process. The workshops will include a facilitated process which brainstorms the practices and technologies that you and your community need to mitigate and better manage drought.</p> <ul style="list-style-type: none"> • Tuesday, Sep 14 – Mid & Upper North (low rainfall), Orroroo • Thursday, Sep 16 – Mid North (medium rainfall), Roseworthy <p>The Future Drought Fund – Drought Resilience Innovation EOI and Grants Program and it closes on 8 September 2021. The Legatus Group CEO has been approached by Adelaide University to consider a partnership in submitting a grant under the community priorities and subject to the outcome of the 4.2 of this agenda an EOI may be progressed.</p> <p>Regional Drought Resilience Planning Project</p> <p>The Yorke and Mid North Alliance through RDA YMN are progressing with this project and RDA YMN CEO Kelly-Anne Saffin may attend the meeting with an update.</p> |
| Climate Change Sector Agreement | Minister has signed and agreement now posted on Legatus Group website. |
| Sustainability Hub Concept Plan | Meeting to be arranged between the tenants and Dept for 155 Main North Road Clare site. |
| Smart Irrigation System | On track - Project commenced with SA Water and sensors now in place at 5 sites in Copper Coast Council and 1 site in Orroroo Carrieton Council. Waiting on updates and data to be collected and interest from other councils and possible project to align with Drought Innovation Funding. |
| Storm Water Harvesting | The installations of the TREENET inlet and infiltration systems are completed at Wallaroo, Kapunda and Two Wells (5 in each). The next step will be installation of water level loggers and data collection. Street trees have been planted in some locations near the watering wells and trees on the other side of the road for comparison. |
| Northern and Yorke Coastal Management Action Plan | Stage I implementation projects across Yorke Peninsula, Copper Coast and Barunga West were completed and reports provided. The coasting around the Yorke: Sustaining the future of the Yorke and Gulf Walks Landscape Priorities Fund |

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| | <p>application submitted by the Northern and Yorke Landscape Board was not successful. A revised application is being developed and the Legatus Group coordinated a meeting between councils and the Landscape Board and are collating the report on the council projects to be included with the revised application.</p> <p>Refer item 4.5</p> |
| 2. Community Capacity | |
| Brighter Futures / Community Development | <p>Delay – waiting on revised project plan approval from DHS and it is proposed that Storytelling Brighter Futures is offered to communities in the Southern Flinders (Port Pirie Regional Council, District Council of Mount Remarkable and Northern Areas Council) and Flinders (Flinders Ranges Council and District Council of Orroroo Carrieton). Instead of coming to the program with their own project, each group will work on podcast content, focused on highlighting local stories using the Storytowns’ approach: “We are an App that showcases local stories for the travelling tourists in an interactive geo-located podcast tour.”</p> |
| Volunteering | <p>Blue Goanna Studios have been contracted to develop the next series of volunteer videos which will feature Sustainability Projects via Clare Lions Group and Barossa Fathers Farm with focus on value of volunteering and alignment with youth-based projects and recycling / waste. They are being developed to encourage members of the community of all ages to get involved – in any capacity they can and will showcase sustainability activities in schools and the wider community.</p> |
| Disability Inclusion Yorke Peninsula (YP) Tourism | <p>The original field visit was scheduled for the week commencing June 28 which was delayed through Covid-19 border closures and lock downs. 2. The visit was delayed 3 weeks to the week commencing July 19 that was gain cancelled due to Victoria and South Australia lock down and closing the border. Victoria remains in lock down and the SA border is still closed. With continued lock downs the field work and destination reviews are being conducted remotely.</p> <p>The “Open your door to nature” project has commenced and a Legatus Group Reference Group has been formed. This is moderately scaled intervention providing people living with a disability to participate in and benefit from nature-based recreation with their families, carers and peers. It incorporates amongst other things a free-hire program for eTrike and MT Evo all-terrain wheelchairs offering self-propelled, electric-assist and push options which will include in our region.</p> |
| Reconciliation | <p>The Legatus Group CEO continues to attend the Northern and Yorke Landscape Board Aboriginal Engagement Committee and their next meeting is on Friday 10 September. UniSA will be presenting re an Indigenous Food project which aligns with Reconciliation Awareness.</p> <p>Approach to support Clare and Gilbert Valleys and Light Regional Councils re projects associated with Ngadjuri land including for the SA Water Reconciliation Action Plan Community Partnership Program which will help support not for profit organisations and communities through sponsorship for projects and events that support reconciliation outcomes.</p> |
| Attraction and retention | <p>To develop a marketing campaign to focus on Local Govt needs that will support broader regional needs on workforce attraction. Initial dialogue with LGA Secretariat.</p> |
| 3. Regional Capacity | |
| Regional Conference / forums | <p>Dates yet to be identified for 21/22 but will include:</p> <ul style="list-style-type: none"> • Legatus Group Climate Ready Conference • SA CWMS Conference • Legatus Group Waste Forum |

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| | <ul style="list-style-type: none"> • YMN Alliance Forum • Legatus Group Regional Roads • SA Creative Industries • Legatus Group Visitor Information Services |
| Mixed Realities Tourism / Tourism Accessibility | Waiting outcomes from the Remarkable South Flinders Tourism Alliance research project and the Disability Inclusion Yorke Peninsula (YP) Tourism report. Linked also with the Brighter Futures project. |
| SA Regional Road Priority | Stalled – This is a SAROC project and waiting on responses from Grants Commission and Dept Infrastructure and Transport. Being progressed through a working group established with SAROC, Regional LGA EOs, DPTI and Grants Commission. |
| Legatus Socio-Economic Impacts Road Deficiency | Yet to progress |
| SLRP and Roads Database updates | HDS have been approved consultants for 21/22 to undertake the minor update 2021/22 plus assist with the assessments for SLRP and present at a workshop |
| Bridge Deficiency Report | Request for quotes distributed and further follow up required |
| Public Transport | Reference group formed and initial meeting held |
| Southern Flinders Ranges Tourism Alliance | The final draft report has been provided by Adelaide University to all 3 councils and their feedback is being sought to then finalise and commence actions. |
| IT data gathering and digital research project | Workshop being held Friday 17 September 2021 at Port Pirie – currently Yorke Peninsula and Port Pirie reps confirmed attending. The purpose is to identify common problems and explore solutions via a workshop that brings council employees and possible regional partners together to uncover common problems. This workshop will take a novel approach to collaboration on technical problem solving for member councils. |

You are invited by The Legatus Group to ...

DETECTING COUNCIL BUSINESS PROBLEMS



A collaborative workshop to uncover, share and solve common business problems across member councils

Purpose

To identify and explore solutions via a workshop that brings council teams and regional partners together to uncover common problems

Details

| | | |
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| <p>Location Memorial Oval Function Centre 50 Mary Elie Street Port Pirie —</p> <p>Date Friday 17th September —</p> <p>Time 10am – 4pm</p> | <p>Who is invited CEOs Directors Managers Team Leaders Regional Partners & Organisations</p> | <p>RSVP Book here via Eventbrite</p>  |
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4. CWMS / Waste

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|--|---|
| <p>Legatus Group Waste Management Action Plan</p> | <ul style="list-style-type: none"> • Rawtec commenced the consultancy and reference group formed and they have developed a briefing paper for workshop being held Monday 30 August which has been distributed to all councils. At the time of developing the agenda 13 of the 15 member councils had confirmed attendance at the workshop. • Reference Group for Trial Compost Project initially identified at Peterborough continues to progress. • Application for funding to the LGA R&D Grant for a viability of Regional Materials Recycling Facilities (MRFs) submitted with funding confirmed from Eyre Peninsula, Murraylands / Riverlands and Limestone Coast LGAs. • The Legatus Group CEO has assisted in facilitating collaborations between the community groups in the Barossa and Clare Valleys who are working on recycling projects (1) Fathers Farm & (2) Clare Lions. |
| <p>CWMS</p> | <p>The LGA CWMS Management Committee have approved extending the Joint CWMS Services Arrangements, as proposed by the Legatus Group. As a result, Paul Chapman has accepted an offer to continue in his part time role as Project Manager with the Legatus Group and will focus on Waste and Wastewater. The Arrangements are to progress the following:</p> <ul style="list-style-type: none"> • Supporting the LGA CWMS Management Committee in their efforts to progress State-wide communication sessions and reform. • Organising the 2022 CWMS Conference and partner with CWMS Program Manager regarding the content. • Monitoring the verify-trust and accountability model to regulation being instituted by ESCOSA (previously considered under the title of Ethically Based Regulation). • Continue work on the current project to prepare an on-line, on-demand CWMS training course, including addressing any need for further resources. • Monitor and report on progress with the remote sensing and asset management project. • Continue to progress relevant research projects, providing familiarity with CWMS so as to ensure the work has value to the sector. • Deliver 2 sub-regional workshops with the CWMS Program Manager and support a workshop in partnership with each Regional LGA. • Update the current list and information on the CWMS systems within the Legatus Group. |
| <p>Research</p> | <p>(1) Implementing the Circular Economy in SA research paper completed (Attachment A)</p> <p>(2) A supply chain analysis of the circular economy in regional South Australia completed (Attachment B)</p> <p>(3) Initial discussion held with UniSA who are keen to continue with collaborations with focus on assets and extensions to the current MoU. Working paper to be developed.</p> <p>(4) Approach by UniSA to be part of “Integrating solar-hydrogen energy generation with community wastewater treatment in regional South Australia” and EOI submitted.</p> <p>(5) Smarter Regions CRC bid re-submitted by University of Adelaide with Legatus Group as a partner.</p> <p>(6) Plastic Waste CRC bid submitted by Griffiths University through the MoU with Legatus Group and UniSA</p> |

8.2 Administration

Reports for Discussion

From: Simon Millcock, CEO, Legatus Group

Recommendation: That the meeting notes the report.

Background:

Staffing levels. The Legatus Group Project Manager for CWMS and Waste Paul Chapman following funding from the LGA will continue in a part time role until 30 June 2022. There was an advertisement for a part time Regional Facilitator (Roads & Community) and following responses Leanne Burford commenced on 23 August 2021 on a part time basis as an Administration Officer to allow the Legatus Group CEO to take on some of the facilitation roles.

Further consideration is being undertaken re a coordination role associated with roads / transport.

Website: Honeycomb Design have been contracted to undertake:

- Content restructure to allow clearer presentation Legatus' projects and activities
- Build a private forum to host discussions amongst selected users
- Style overview to create a more image driven visual presentation and user interactions - Implement advanced analytics to better understand user behaviour and demographics
- Create additional tools for event promotion and post event reporting

9. FINANCIAL REPORTS

9.1 2020/2021 Budget / Finance Update

From: Simon Millcock, CEO, Legatus Group

Recommendation: That pursuant to Section 123(13) of the Local Government Act 1999 and Section 7 of the Local Government (Financial management) Regulations 2011 that the Legatus Group notes the contents of the Statutory Finance Reports for the period ending 31 July 2021 including the budget review.

Background

Attached is:

1. Legatus Group Management Report July 2021 (Attachment C)
2. Profit and Loss Comparison July 2021 (Attachment D)

These reports were discussed by the Legatus Group Audit and Risk Management Committee on 24 August 2021 and they noted the reports.

9.2 CEO Credit Card Payments

From: Simon Millcock, CEO, Legatus Group

Recommendations: That the Legatus Group notes the CEOs credit card expenditure report for 1 July 2021 - 24 August 2021.

Discussion:

List of the Legatus Group credit card purchases.

| Date / item | Amount |
|---|--------|
| 3 July City of Adelaide Parking | 4.20 |
| 6 July KS & CA Hunt & Sons Fuel | 55.87 |
| 6 July Xero Australia – Accounting | 67.00 |
| 7 July Circum Wash – Carwash | 13.50 |
| 7 July Jamestown Bakery - Meal | 17.20 |
| 8 July Coles Express Tailem Bend - Fuel | 45.69 |
| 13 July OTR Kingston SE – Fuel | 59.11 |
| 14 July City of Adelaide – Parking | 4.10 |
| 15 July Saddleworth Roadhouse – Fuel | 51.16 |
| 17 July Public Caffè – Meal | 16.20 |
| 18 July Adelaide Central Market – Parking | 2.00 |
| 18 July City of Adelaide – Parking | 4.80 |
| 20 July X Convenience Wellan – Fuel | 47.68 |
| 22 July Saddleworth Roadhouse – Fuel | 38.84 |
| 31 July KS & CA Hunt – Fuel | 64.30 |
| 3 August Facebook – Marketing | 69.70 |
| 4 August Circum - Carwash | 15.50 |
| 5 August Liberty – Fuel | 59.64 |
| 7 August Xero – Accounting | 67.00 |
| 11 August U-Park Adelaide – Parking | 24.00 |
| 11 August Adelaide Metro – Transport | 30.00 |
| 12 August Liberty – Fuel | 39.22 |
| 13 August Australia Post – Postage | 15.75 |
| 23 August Adobe – IT Admin | 263.87 |

10. AUDIT and RISK MANAGEMENT COMMITTEE

Reports for Discussion

Audit and Risk Management Committee meeting

From: Chair Mayor Kathie Bowman

Recommendations:

1. That the Legatus Group adopt the Employee Code of Conduct Policy and the Business Plan Policy.
2. That the Legatus Group reappoint Ian McDonald to the Audit and Risk Management Committee and subject to his confirmation of being willing to continue Peter Ackland is also reappointed.

3. The Legatus Group notes the comments at item 4.2 of the Audit and Risk Management Committee meeting.

Background

The Audit and Risk Management Committee met on 24 August 2021 at Northern Areas Council Chambers and via zoom. The meeting opened at 10.30am and the unconfirmed minutes of that meeting are:

1. Attendance

Committee: Mayor Kathie Bowman (Chair), Mayor Rodney Reid and Mr Colin Byles in person and Mr Ian McDonald via zoom.

In Attendance: Legatus Group CEO Mr Simon Millcock and Finance Officer Mr Colin Davies in person

Apology: Mr Peter Ackland

2. Welcome

Mayor Bowman welcomed everyone to the meeting.

3. Confirmation of Previous Minutes

Motion: That the minutes of the previous Legatus Group Audit and Risk Management Committee meeting held on 3 June 2021 be taken as read and confirmed.

Moved: Mayor Rodney Reid Seconded: Colin Byles

CARRIED

4. Business Arising Not Otherwise on the Agenda

4.1 Access to financial reports

The meeting noted that all members have been given access to the read only Xero files.

4.2 Moving into confidence

The Legatus Group CEO provided a report following the recommendation from the Legatus Group June meeting.

Motion: That the committee notes that a formal motion should be held as per the act and charter when the Legatus Group excludes people from attendance at their meeting.

Moved: Mayor Rodney Reid Seconded: Colin Byles

CARRIED

4.3 New Policies

The Legatus Group CEO provided a report and two draft new policies (1) Budget Framework Policy and (2) Code of Conduct for Employees.

Motion: That the committee recommends the Legatus Group adopt the Employee Code of Conduct Policy and the Business Plan Policy.

Moved: Ian McDonald Seconded: Colin Byles

CARRIED

5. Financial Reports

5.1 20/21

The Legatus Group CEO provided a report with the agenda and advised that due to several factors that the audited report has yet to be received. As such a special meeting will be arranged to discuss once it has been received from the auditor.

5.2 2021/2022

The Legatus Group Finance Officer provided the Legatus Group Financial Management Report for the 2021/2022 Financial Year and the Profit and Loss Report until 31 July 2021.

Motion: That the committee notes the report.

Moved: Mayor Rodney Reid Seconded: Ian McDonald CARRIED

5.3 Subscription Fees

The Legatus Group CEO provided a report with the agenda regarding the current timing of members subscriptions.

Motion: That the committee recommends the Legatus Group vary its Charter at Section 7.2.2 to read: The amount of each Constituent Council's subscription will be decided at the meeting where they adopt the Annual Business Plan and Budget and that subscriptions will be due and payable within one month of a written request from the Chief Executive Officer for payment.

Moved: Mayor Rodney Reid Seconded: Ian McDonald CARRIED

6. Strategic Plan and Long-Term Financial Plan

The Legatus Group CEO provided a report on the progress of the Strategic Plan and the Legatus Group Finance Officer provided the draft Long Term Financial Plan to accompany the Strategic Plan.

Motion:

1. That the committee notes that the Legatus Group received the report on the review of the Strategic Plan and that the draft Strategic Plan will be presented to the 3 September 2021 Legatus Group meeting for consideration.
2. That the committee notes the level of reserves identified in the Long Term Financial Plan is subject to continued council membership fees and the LGA annual contributions which provides a level of equity that has been previously identified as appropriate until 30 June 2024.

Moved: Mayor Rodney Reid Seconded: Ian McDonald CARRIED

7. Legatus Group Work Plan

The Legatus Group CEO provided a report with the agenda on the Legatus Group Work Plan.

Motion: That the committee notes the work plan is up to date.

Moved: Colin Byles Seconded: Mayor Rodney Reid CARRIED

8. Other Business

8.1 Committee positions

The Legatus Group CEO advised that the two-year appointments for the positions of Ian McDonald and Peter Ackland have expired and that the charter allows them to be eligible for reappointment. Ian McDonald indicated he would be willing to continue and Peter Ackland is currently on leave.

Motion: That the committee recommends the Legatus Group reappoint Ian McDonald to the Audit and Risk Management Committee and subject to his confirmation of being willing to continue Peter Ackland is also reappointed.

Moved: Mayor Rodney Reid Seconded: Colin Byles

CARRIED

8.2 Appointment of Auditor

The meeting discussed the need at the AGM for the appointment of an auditor.

Motion: That the committee recommends the Legatus Group reappoints Dean Newberry as the Legatus Group Auditors for 2021/2022.

Moved: Colin Byles Seconded: Mayor Rodney Reid

CARRIED

8.3 Delegation of authority for the CEO

The Legatus Group CEO discussed his current level of delegation for approving contracts which is \$5,000. There have been several projects with contracts in the mid range between \$5,000 and \$10,000 which have been where the supplier already has a successful service history with the Council. These fall into the Legatus Groups Procurement Policy of Direct Sourcing - No quotations necessary and the policy allows an amount of up to \$20,000.

Motion: That the committee recommends that the Legatus Group approve raising the level of delegation for the Legatus Group CEO to \$10,000.

Moved: Colin Byles Seconded: Mayor Rodney Reid

CARRIED

9. Next meeting

To be confirmed following AGM. *Meeting Closed at 11.30am*

Note: The draft (1) Budget Framework Policy (Attachment E) and (2) Code of Conduct for Employees are attached (Attachment F)

11. Legatus Group Strategic Plan & Long-Term Financial Plan

Reports for Discussion

From: Simon Millcock Chief Executive Officer

Recommendations: That the Legatus Group receives the draft Strategic Plan 2021 – 2030 and the Long-Term Financial Plan and approves they be distributed to Constituent Councils for approval.

Background

The Legatus Group Charter sets out in sections 5 and 6 the requirements relating to its Strategic Plan and Long Term Financial Plan. This includes that the Legatus Group must have a Strategic Plan for a minimum of ten years and an associated long-term financial plan.

The current Legatus Group Strategic Plan 2018 -2028 was adopted by the Legatus Group on the 19 June 2018. During 2020/2021 a review of the Legatus Group Strategic Plan was undertaken and at the 11 June 2021 Legatus Group meeting they received the report on the review and accepted the 6 Key Findings outlined in the report. The meeting then required the Legatus Group CEO to provide a detailed response to each of the 6 Key Findings, develop a draft 3-year action plan and provide an update to the long-term financial plan for consideration. Attached are:

- Draft Legatus Group Strategic Plan (Attachment G)
- Draft Legatus Group Long Term Financial Plan (Attachment H)

The Charter outlines that the Legatus Group may at any time review the Long-Term Financial Plan concurrently with any review of the Strategic Plan. It requires that the Legatus Group must undertake a comprehensive review of the Long Term Financial Plan every four years. The Long Term Financial Plan will be taken to form part of the Legatus Group's Strategic Plan.

The Legatus Group Audit and Risk Management Committee (refer agenda item 10) noted the level of reserves identified in the Long Term Financial Plan is subject to continued council membership fees and the LGA annual contributions and that the plan provides a level of equity that has been previously identified as appropriate until 30 June 2024.

12. LEGATUS GROUP REGIONAL MANAGEMENT GROUP

Reports for Discussion

From: Colin Byles CEO Northern Areas Council / Chair

Recommendations:

- a. That the Legatus Group holds a workshop in early October with both the LGA and Planning and Land Use Services Attorney Generals Department to gain a better understanding of what the consultation process is going to look like from the Department with regards Joint Planning Boards and Regional Plans.**
- b. That the Legatus Group CEO joins an LGA regional working group re Joint Planning Boards and calls for a nomination from a member council.**

Discussion: Notes of Legatus Management Group meeting Thursday 12 August 2021 1pm
Zoom

1. ATTENDANCE

1.1 Present: Colin Byles (Northern Areas), Helen Macdonald (Clare and Gilbert Valleys), David Stevenson (Goyder), Andrew Cameron (Yorke Peninsula), Andrew MacDonald (Wakefield), Eric Brown (Flinders Ranges), Sam Johnson (Mt Remarkable) and Simon Millcock (Legatus Group).

1.2 Apologies: Brian Carr (Light), James Miller (Adelaide Plains), Stephen Rufus (Peterborough), Martin McCarthy (Barossa), Maree Wauchope (Barunga West), Dylan Strong (Orroroo Carrieton), Russell Peate (Copper Coast) and Peter Ackland (Port Pirie),

2. Welcome

2.1 Welcome - Chair Colin Byles welcomed everyone to the meeting.

2.2 Update and topical issues – Each CEO provided an update on the current major projects being undertaken within their councils. Noted were difficulties in attraction of staff due to the short labour market and procurement of contractors due to heavy workloads. The impacts of COVID-19 have not assisted and the disruption through lock downs and impacts re the ability to complete projects on time. General support for funds allocated in the 21/22 budget to help supporting marketing of careers in regional local government.

2.3 Councils In Focus website was discussed with feedback required by 27 August 2021. This matter has been discussed by the LGA CEOs Advisory Group and support for councils to engage through Your Say. Discussion held on the concerns expressed about the figures and data being used plus the struggles with being able to access the website for input. Simon Millcock to gain feedback and then investigate a push back to the date. Note on 20 August advise was received of extended 'deadline' to provide comments by 31 August.

3. Notes and actions from previous meeting 14 May 2021

A report was provided with the agenda and it was noted that the Legatus Group had received the 12 February notes and items on Joint Planning Boards and Public Transport are being progressed.

4. Joint Planning Boards (JPB)

Simon Millcock provided a report with the agenda which included feedback sought from relevant Legatus Group CEOs on this topic. An offer had been made to coordinate a meeting with the LGA and Dept of Planning and Development. This did not occur but instead there was a workshop held earlier on the 12 August 2021 with invite to all Mayors and CEOs across the State.

The Management Group meeting discussed JPB with those who attended the workshop providing feedback. The general feeling of the meeting was that there was a lack of support for the need for councils to be leading this process. The meeting was unable to identify the long-term advantages for smaller and medium sized councils. The meeting recommended that there needs to be a better understanding of what the consultation process is going to look like from the Department.

5. Public Transport

Simon Millcock provided an update on the formation of the reference group.

6. ESCOSA Presentation

The Commission's CEO, Adam Wilson and the Energy and Water Ombudsman, Sandy Canale joined the meeting and discussed the difference between their roles and discussed the requirements associated with licence for CWMS and the changes. Adam outlined the overall good state of CWMS management and the new ways of engagement associated with the verified trust and accountability. He discussed the need for transparency and that finding would be public. Simon Millcock outlined that the Dr Paul Chapman will continue in his role

re CWMS for the Legatus Group with an offer to collaborate with ESCOSA. Adam offered to visit the region and be part of regional workshops.

7. Legatus Group Council Business Problems Workshop

Rhys Moulton from the company FOUR joined the meeting and outlined the process for the Legatus Group workshop they are facilitating on Friday 17 September in Port Pirie. The meeting was encouraged to have councils bring their ideas and problems associated with technical solutions. This workshop will allow for in-depth discussions and is aimed at identifying 1-2 projects that could be progressed in 21/22.

8. Strategic Plan Review

Simon Millcock provided a report with the agenda.

9. Business Plan Update

Simon Millcock provided a report with the agenda which included the recently released reports by the Legatus Group and project updates.

10. Legatus Group Administration

Simon Millcock provided a report with the agenda.

11. Other Business

SA Grants – FAGS and Roads Funding – SA Councils disadvantage. Andrew MacDonald provided an update on the progress the Wakefield Regional Council had with their Equitable Distribution of Federal Roads Funding to Rural Councils within South Australia and the meeting supported the approach for the Legatus Group to support their motion to the LGA.

12. NEXT MEETINGS

Date and venue to be confirmed

13. CLOSE

The meeting was closed at 2.30pm

Background notes Joint Planning Boards – by Simon Millcock Legatus Group CEO

Following the previous Legatus Management Group meeting this matter was discussed with Stephen Smith from the LGA and other Regional LGA EOs. A letter was sent to all councils from the Minister re agreements looking to be in place by early October 2021. The Legatus Group CEO sought responses from the relevant 11 councils who make up the Yorke Mid North Region re a JPB & Regional Plan. The Flinders Ranges Councils is part of the Upper Far North Region and the Barossa, Light and Adelaide Plains Councils are not included.

Feedback received:

- PPRC are not looking to participate with the development of any joint planning board, at this point in time.
- CCC not proceeding with JPB - lack of independence and cost.
- CGVC's evaluation of the request for JPB and the development of regional plans is that this is another attempt to shift the State Government costs to local government. State Government have to do these plans regardless and, in an attempt, to suggest that regions

might have a level of control over the plans they are looking to us to put in place a mechanism to do those plans. Council gets the privilege of paying the cost of establishing and running joint planning boards and to employ the consultants to do the work to create regional plans that the state government will own and control. In my experience the regional plans are very high level and occasionally useful when applying for grants. Having said that, CGVC have never referred to a regional plan when applying for funding in the past 3.5 years.

- FRC Our view is the same, at this stage we would not be progressing with a joint planning board. The cost v benefit is simply not there.
- GRC would be happy to listen to what they have to say, most particularly, to better understand the JPB value to us.
- PRC interested in discussion at a regional level with regards to the formation of JPB

The Legatus Group CEO offered to coordinate a workshop with Stephen Smith LGA & Anita Allan Director, Planning and Development with Legatus Group along with invite to RDAYMN and N&Y Landscape Board.

Instead, there was an invitation to Mayors and CEOs to attend an online LGA information session on 12 August 2021 to assist councils in their deliberations on this matter. This was held in association with the Planning and Land Use Services, Attorney Generals Department. The Legatus Group CEO has been approached by the LGA thanking the Legatus Group for promoting and being part of the session. There was the suggestion by Anita Allen, Director, Planning and Development Planning and Land Use Services, Attorney-General's Department to establish a regional working group. The LGA have suggested, that each region provide two representatives one being the Regional EO and the other to be determined by the region, whether a CEO or planner.

The *Planning Development and Infrastructure Act 2016* (Act) allows the Minister to enter a planning agreement (s35) with entities including councils. A planning agreement must outline the purposes of the agreement, the outcomes sought, the delegation of powers and functions and may at s35 (3) provide for the constitution of a joint planning board (membership, criteria for membership, procedures). A planning agreement has a 10-year term but may be varied or terminated by agreement between parties or by the minister (termination only).

A joint planning board (JPB) at s36 is constituted by the relevant planning agreement, carries the name assigned to it within the agreement and has the powers and function as defined within the Act (establishment of and delegation to committees and subsidiaries) or conferred within the agreement. The JPB must take the form of Body Corporate and will be required to produce annual reports in accordance with the regulations.

Regional Plans at s64 are high level documents (no direct influence on planning assessments) that must be prepared for each planning region. In the absence of a JPB the State Planning Commission is responsible for the preparation of a regional plan for each region. The State Planning Commission will also prepare plans for any part of a region that falls outside of the area of a JPB. A regional plan must be consistent with state planning policy and set a 15–30-year vision that includes provisions for integrated land use, transport, infrastructure and public realm. Such a plan is expected to provide:

- spatial information relevant to the region and provide context (forward projects and statistical data analysis) as may be determined by the commission.
- Recommendations about the application and operation of the planning and design code

- A framework for the public realm or infrastructure located in the region
- Other information required by the Act or regulations or the State Planning Commission

Planning Regions at s5 are made by proclamation by the Governor and informed by a recommendation from the Minister; having sought advice from the State Planning Commission and given notice (providing the Commission's advice) to relevant Councils. Proclamations published on the SA Planning Portal identify the Yorke Peninsula and Mid North have separate volumes despite being part of the same region.

The Hon Vickie Chapman MP, Deputy Premier, Minister for Planning and Local Government recently wrote to councils seeking their consideration of establishment of a JPB. Moreover, the Deputy Premier also requested that a planning agreement be submitted by 4 October 2021 to allow regional plans to be developed within the statutory timeframe of March 2023.

Currently there is a lack of clarity on:

- Delegation to Regional LGAs
- Funding for the development of JPB and Regional Plans (could be at cost exceeding \$300K)
- Sub-regional JPB and Subregional plans and where they fit into the broader regional plan
- If some clusters of councils undertake theirs and others don't where do the Commission step in and develop the Regional Plans
- Lack of clarity on the value of forming JPB

Note that the Eyre Peninsula and Limestone Coast LGA who have been progressing these discussions for past couple of years are now questioning what the value proposition is. Also, the Murraylands Riverland LGA CEO is working with the LGA SA to convey a message to the State Planning Commission that:

1. Notes support from constituent councils to being involved and providing input to the development of a regional plan through partnership with the Commission.
2. Seeks clarity from the State Planning Commission on the rationale for Joint Planning Boards and whether the same role could be supported by existing regional structures such as MRLGA.
3. Requests more information on the purpose (including its relationship to other regional plans) of a Regional Plan, the current commitment from the Commission to developing a Murray and Mallee Regional Plan and the ongoing commitment to implementation

13. LEGATUS ROAD AND TRANSPORT INFRASTRUCTURE ADVISORY COMMITTEE

Reports for Discussion

From: Dr Helen Macdonald CEO / Chair

Recommendations: That the Legatus Group notes the report and supports the committee's approach to gain greater clarity on the Special Local Roads Program.

Discussion:

The Legatus Road and Transport Infrastructure Advisory Committee held a meeting on Friday 20 August 2021 via Zoom and the unconfirmed minutes are:

1. Welcome and attendance

The Chair of the committee Dr Helen Macdonald opened the meeting at 9.30am.

Attendance: Committee members: Dr Helen Macdonald (Clare and Gilbert Valley), Dylan Strong (Orroroo-Carrieton), Mike Wilde (DIT), Michael McCauley (Yorke Peninsula), Lee Wallis (Goyder), Stuart Roberts (Wakefield), Mitchell Foote (Flinders Ranges) and Steve Kaesler (Barossa Valley).

Others: Jo-anne Buchanan (RDAYMN) and Simon Millcock (Legatus),

Apologies: Tom Jones (Adelaide Plains) and Kelly-Ann Saffin (RDAYMN)

2. Minutes of the committee meeting held 14 May 2021.

The meeting noted that minutes of the meeting held on 12 February 2021 were presented to the Legatus Group.

Motion: That the minutes were a true and accurate record of the meeting.

Moved: Steve Kaesler Second: Michael McCauley CARRIED

3. SLRP 21/22 Outcomes

The Legatus Group CEO provided a report with the agenda regarding the progress of the Legatus Group assessments which included information provided by Lea Bacon, Acting Executive Director Public Affairs LGA. The committee noted that there have been no formal announcements / decisions made regarding this year's allocation of funding.

Consensus from the meeting was that that Helen Macdonald and Simon Millcock on behalf of the committee are to meet and discuss with Lea Bacon and who else he thinks is appropriate from LGTAP the process and seek guidance / clarity and ways to strengthen. This would include topics such as equity, consistency, need to vary weighting / criteria and allow us to gain greater understanding of State strategic approach as opposed to Regional Strategic approach.

A report is to be provided for the next committee meeting to consider.

4. Legatus Group Business Plan 21/22

4.1 Administration

The meeting noted the update provided by the Legatus Group CEO with the agenda.

4.2 Legatus Group Regional Transport Plan

HDS were invited to quote for the 2030 Regional Transport Plan - Minor Update 2021/22 plus Workshop and their quote along with a report from the Legatus Group CEO was provided with the agenda.

Motion: That the committee recommends the Legatus Group accepts the quote provide by HDS.

Moved: Stuart Roberts Second: Steve Kaesler CARRIED

4.3 Bridge Deficiencies Report

The Legatus Group CEO provided a report on the four responses from the request for quote issued to six consultants. General discussion that the Legatus Group CEO with support from Steve

Kaesler and possible Ken Dolan (Clare and Gilbert Valleys Council) investigates further options including possibilities with Mace Engineering and provides a report for the committee.

4.4 Public Transport

The meeting noted the updated report in the agenda by the Legatus Group CEO.

4.5 Socio-Economic Impact Road Deficiencies

The meeting noted that this project has yet to progress further in 21/22.

4.6 Legatus Roads Forum

The meeting was supportive of the event to be held in the first quarter of 2022 and the committee to provide input to the agenda.

5. Council Business Problems Workshop

Rhys Moulton from Consultants Four who have been contracted to facilitate a workshop for Legatus Group Councils joined the meeting and outlined the basis of the workshop to be held on 17 September 2021 at Port Pirie with invite for committee to attend and workshop.

6. Other Business

The report from Department of Planning, Transport and Infrastructure titled Review of Cool Road Technologies was provided with the agenda. The meeting noted limited relevance to the regional councils.

7. Close and date of next meeting

The meeting was closed at 10.30am and next meeting to be confirmed after the announcement of the 21/22 legatus Group meeting schedule.

Note: Legatus Group CEO

The Legatus Group submitted the approved recommendations for consideration re 21/22 SLRP and have been advised that LGTAP recommendations were submitted to the LGA Board and their recommendations have been endorsed and put forward to the Local Government Grants Commission. The recommendations then need to be approved/finalised by the relevant Ministers. Once the recommendations are finalised, successful Councils will receive information on reporting on their projects.

The Legatus Group CEO was provided with the recommendations endorsed by the LGA Board which was then provided to those councils who submitted applications. Noting that this document is CONFIDENTIAL and is not for further distribution. As such it does not form part of this agenda.

The Legatus Group CEO has assisted with dialogue between a member council and Lea Bacon based on the LGTAP recommendations.

14. Legatus Group CWMS Advisory Committee

Reports for Discussion

From: Andrew MacDonald CEO / Chair

Recommendations: That the Legatus Group notes the report and that the Legatus Group CEO writes to the LGA CEO acknowledging the value and support which has been provided to the sector by Michelle Wittholz the LGA CWMS Program Manager.

Discussion:

The Legatus Group CWMS Advisory Committee 27 August 2021 9:00am via Zoom (draft)

MINUTES

1. Welcome and apologies

Andrew MacDonald (Chair) via zoom welcomed members of the Legatus Group CWMS Advisory Committee: Matthew McRae and Adam Broadbent. In attendance Simon Millcock and Paul Chapman.

Andrew welcomed Leanne Burford Legatus Group Admin Officer.

Apologies: Hayden Battle, Riaz Uddin and Garry Easthope.

2. Previous Minutes

Minutes from the meeting on 19th August 2021 were accepted as correct.

Moved: Adam Broadbent

Seconded: Matthew McRae

CARRIED

3. Matters Arising

3.1 PhD Internships

Meeting noted the report from Paul Chapman and that the reports are published on the Legatus Group Website.

3.2 Proposed CWMS training course

The meeting noted the report and Simon Millcock provided an update following a meeting with LG Professionals and LGA Training where the possibility for trialling this via a micro-credentials program. LGA Training advised that at this stage they were unprepared to progress with a proposal to Dept Innovation and Skills and as such Simon will progress with LGA Training on the script development.

3.2 Remote condition monitoring of CWMS pumps

The meeting noted the report and Matthew McRae advised there had been some initial analyse of data as the project is still in its very early stages. Information that is being received is helping identify opportunities for preventative maintenance; and it provides information that was not available before; trying to extend; finding useful information; but too early to know long-term benefits of the trial.

Adam Broadbent advised he was in a very similar position although their pumps were different to those at Copper Coast due to having to pump uphill. Noted that in future IPACS should be the ones installing and this to be discussed for further projects. The meeting noted the need to identify the variations associated with each site and system.

Paul advised he is supervising students who are looking into modelling around the possible returns.

4. CWMS survey of Legatus Councils

The meeting noted the report and its recommendation to be progressed to the LGA as part of the CWMS reform process.

Motion: That the survey report is circulated to the member councils for any further recommendations and additional comments for consideration by the advisory committee before being sent to the LGA.

Moved: Moved: Adam Broadbent Seconded: Matthew McRae

CARRIED

5. LGA CWMS Reform

The meeting discussed the report provided with the agenda on the 2020 discussion paper prepared by Paul Chapman re CWMS reform.

The meeting resolved that further progress be undertaken in collaboration with the LGA for a report to be prepared which compares governance arrangements for CWMS in different Australian jurisdictions which could subsequently be sent to the LGA to help inform their reform process.

6. Joint CWMS Service Arrangements by the Legatus Group

The meeting noted the support provided by the LGA CWMS Committee for the extension of funding to support the contracting of Paul Chapman and the arrangements outlined for topics he will be progressing.

7. National Performance Reporting and potential trials

Naomi Struve (OTR) attended the meeting and discussed the progress of the performance reporting and potential trials and the meeting noted the differences between large operators and small schemes. The initial trials will be voluntary and Naomi would follow up with regards resourcing support for any council who participates in the trial. The meeting noted they will become mandatory.

Naomi outlined the Brown Card training for operational staff which has a focus on work health safety and seeking anyone who may be interested in reviewing this. It will look to be implemented from an interstate program.

8. Business Detecting Problems Workshop

Rhys Moulton from Four joined the meeting and outlined the upcoming Legatus Group workshop on 17 September they are facilitating.

9. Other business

9.1 Auditor-General - Report 11 of 2021 - Examination of the Community Wastewater Management Systems Program

Sam Johnson the CEO District Council of Mount Remarkable joined the meeting and discussed an agenda item that the Mt Remarkable Council has for the Legatus meeting on 3 September 2021 that relates to the Auditor-General - Report 11 of 2021 - Examination of the Community Wastewater Management Systems Program. A briefing paper was distributed to the advisory committee prior to the meeting.

The meeting noted the lack of attention that has been given to governance and their observations of the need for change in this sector. This aligned with observations from the 2020 discussion paper provided by Paul Chapman and the decision by the LGA CWMS Committee to look at reform.

The meeting noted their support if the Legatus Group sought to progress further investigation with the LGA on the findings of this report. Following the Legatus Group meeting the committee would reconvene to consider this matter.

The meeting sought to ensure that it was noted the value and support which has been provided to the sector by Michelle Wittholz the LGA CWMS Program Manager.

9.2 Drought Innovation Hub

Simon Millcock to provide report following the meeting being held in Orroroo in September.

9.3 Compost Trial

Paul Chapman provided an update on the progress of a possible compost development in Peterborough.

10. Close and date of next meeting

No date was set for the next meeting.

Meeting closed at 10:30am

15. Legatus Group Visitor Information Services Advisory Committee

Reports for Discussion

From: Simon Millcock Legatus Group CEO

Recommendation:

Discussion:

No meeting held.

16. LOCAL GOVERNMENT ASSOCIATION & SAROC

16.1 Reports for Discussion

From: TBC

Recommendations: For discussion.

Background: Waiting confirmation on LGA rep who will attend the meeting.

16.2 SAROC Meetings

From: Mayor Peter Matthey and Mayor Bill O'Brien

Recommendations: For discussion.

Background: SAROC agendas and minutes can be found at: <https://www.lga.sa.gov.au/about-lga/lga-meetings/saroc> Items of interest July 2021 meetings:

1. Hon Rob Kerin, RDSA Chair attended and provided a Regional Development updated and discussed the Regional Development South Australia "Growing Our Regional Workforce" Review Summary Document.
2. Regional Housing: Consultant to produce a Policy Toolkit resource for regional councils encountering residential supply constraints, which features both policy tools designed to assist individual councils and an advocacy agenda for SAROC to pursue on behalf of regional councils.
3. Regional Circular Economy, Waste, Recycling and Resource Recovery: The LGA Secretariat to progress the development of a) updated waste model documents and advice; and b) advice on governance arrangements for jointly owned subsidiaries/infrastructure.
4. Management of Little Corellas: The 'SAROC Little Corellas habitat interventions – EOI process' projects to be undertaken by Roxby Downs Council and The Rural City of Murray Bridge and SAROC will receive a report following completion of the two projects, including the updated 'Local Government Little Corella Issues Paper'. The SAROC Chair to write to the Minister for Environment and Water and Landscapes SA to provide details of the two projects being supported by the SAROC Little Corellas habitat interventions initiative and highlighting the benefits for a coordinated state-wide little corellas management strategy.
5. Water Policy Update: SAROC approved the process for consultation with member councils to develop a policy position to support future advocacy regarding a national water policy.

17. Other Business

17.1 Letter of support Port Pirie Meats

From: Mayor Leon Stephens

Recommendations: For noting.

Background

Mayor Leon Stephens sought support from the Legatus Group on behalf of CirPro (Australia), previously Pirie Meats re an application they are developing for a Modern Manufacturing Initiative – Manufacturing Integration Stream Australian Government Grant. Mayor Peter Matthey provided the following letter:

Roger (Reg) Smyth
Chief Executive Officer
CirPro (Australia)
E: reg.smyth@cirpro.com.au

Dear Reg,

RE: Support for an Advanced Processing Facility in the Port Pirie Region

On behalf of the Central Local Government Association South Australia (SA) trading as the Legatus Group of 15 member councils I provide this letter of support for CirPro (Australia), previously Pirie Meats for your exciting plans to establishing a multi-faceted Advanced Processing Facility near Port Pirie SA.

Port Pirie is an excellent location and has a long history associated with livestock processing and food product manufacturing from when the Port Pirie Abattoir was established and operated as an export site from 1912 until 2006 to when the site was purchased by Thomas Foods International who promptly placed the site under care and maintenance moving the operations to a different site.

We note the unique approach this advanced processing facility will provide through your commitment to innovation and the climate change through the seaweed supplement to reduce methane outputs. Plus, we are supportive of the approach to producing high-value materials from historically low value raw material. This aligns with our member councils' direct interest in compost and reuse of wastewater and we support your efforts to design and operate to deliver low/no carbon high value products with zero waste.

Your development will renew and establish opportunities and commercial targets for the livestock and red meat industries that will support not only our immediate region but throughout our neighbouring Eyre Peninsula and Far North of SA. We particularly understand how important this project is as the nearest large-scale abattoir in SA is located at Murray Bridge and the significant development for agricultural producers as well as livestock movements to SA from both the Northern Territory and Queensland. The Legatus Group will be including your development into our regional local roads plan to assist in accommodating variations to our priority freight routes.

The Port Pirie regions unemployment rate continues to be 2-3 times higher than state and national averages and your project will provide the stimulus needed to reduce these levels and provide for local growth. We are encouraged that the plant has been sized with a view to generating employment opportunities that can be satisfied from within the region and not rely on visas to address shortfalls. There will be significant flow-on employment impacts that will have a benefit to the communities from all our member Council's.

*Yours sincerely
Mayor Peter Matthey OAM
Chairman Legatus Group*

Reg Smyth has indicated he would like to attend a Legatus Group meeting and provide an overview of their project.

17.2 Simon Millcock Conflict of interest

From: Legatus Group CEO Simon Millcock

Recommendations: For noting.

The Legatus Group CEO advises that he will be taking leave from 22 September 2021 for 3 days to coordinate as a volunteer for the Mintaro Progress Association the 2021 Clare Valley Festival of the Lamb.

18. Close and Date of next meeting